Find your place along Southern California’s Leading Edge

Antelope Valley: 60 miles from L.A. and light-years ahead in industry!

- **LOWER PROPERTY TAX RATES**
  Property Tax rates average 2 ½ - 3 ½ times less than AZ, NV, UT, WA, OR and TX – Moody's

- **COMMERCIAL SITES**
  priced 50% less than comparable Southern California locations

- **COST OF DOING BUSINESS**
  Lower than most cities including Austin, Phoenix, Los Angeles, Long Beach and Sacramento

- **HOUSING PRICED 30-50% LESS**
  than nearly all other California housing markets
Introduction

The Greater Antelope Valley

To grow our local economy and create jobs, Los Angeles County appreciates the strong leadership the Greater Antelope Valley Economic Alliance is providing in the development of a business-friendly environment here in the Valley.

Fostering public-private partnerships, and with the cooperation of our Antelope Valley residents, community groups and business organizations in our cities and unincorporated areas, the Alliance is working to support and growing existing businesses and encouraging new business to locate or expand here.

Michael D. Antonovich
LA County Supervisor
5th District

The Greater Antelope Valley Economic Alliance is pleased to present this 2014 Economic Roundtable Report! This annual report is prepared by GAVEA to provide economic and demographic information specific to our region and is a valuable tool in our economic development efforts. Now home to some 520,000 residents, the Greater Antelope Valley Economic Region covers over 3,000 square miles and includes portions of both Los Angeles and Kern County and includes five (5) incorporated cities as well as a number of unincorporated communities. Our region is larger than the state of Connecticut and very diverse in resources, topography and climate!

The Greater Antelope Valley continues its heritage as one of the premier aerospace flight test and research resources in the nation with accomplishments ranging from breaking the sound barrier to the first manned private space flight! Our region has also maintained its agricultural roots and is the largest Los Angeles County producer of a number of crops!

Our region is rich in opportunities for economic growth offering a wide range of benefits to forward thinking companies seeking to expand or re-locate their business. We offer a large inventory of affordable land and existing facilities along with a skilled labor force. With our proximity to the LA Basin which boasts a GDP of some $925 Billion, the largest in the state and 15th in the world, Antelope Valley business are close enough to participate in this market while enjoying our regions low cost of doing business and quality of life.

This report is made possible through the efforts and support of the GAVEA membership, a dedicated group of business and civic leaders partnering with our cities and counties! Our members recognize that our economy is too important to leave to chance and have invested their time, money and expertise in supporting GAVEA’s vital role in attracting and retaining jobs in our region!

Harvey Holloway
GAVEA Chairman
Broker/Owner,
Coldwell Banker Commercial Valley Realty

Kimberly Maevers, President
1028 West Avenue L-12, Suite#101
Lancaster, CA 93534.
661/945-2741 • FAX: 661/945-7711
www.aveconomy.org

Albert Gatton,
GAVEA Executive Assistant
**TOTAL POPULATION OF GREATER ANTELOPE VALLEY REGION**

520,690

**ANNUAL GROWTH**

- 2014-2019 Projected: 552,863 (6.26%)
- 2010-2014 Estimated: 520,690 (5.02%)
- 2000-2010 Census: 495,799 (24.39%)
- 1990-2000 Census: 398,598 (20.25%)

**POPULATION BY ORIGIN**

<table>
<thead>
<tr>
<th>Not Hispanic or Latino</th>
<th>Hispanic or Latino</th>
</tr>
</thead>
<tbody>
<tr>
<td>292,049</td>
<td>282,641</td>
</tr>
<tr>
<td>56.09%</td>
<td>43.91%</td>
</tr>
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</table>

**POPULATION BY RACE**

<table>
<thead>
<tr>
<th>White Alone</th>
<th>Black/African American Alone</th>
<th>American Indian/Alaskan Native</th>
<th>Asian Alone</th>
<th>Native Hawaiian or Pacific Islander</th>
<th>Some Other Race</th>
<th>Two or More Races</th>
</tr>
</thead>
<tbody>
<tr>
<td>283,890</td>
<td>72,745</td>
<td>5,433</td>
<td>18,700</td>
<td>1,314</td>
<td>109,736</td>
<td>29,872</td>
</tr>
<tr>
<td>54.52%</td>
<td>13.97%</td>
<td>1.04%</td>
<td>3.59%</td>
<td>0.25%</td>
<td>21.08%</td>
<td>5.54%</td>
</tr>
</tbody>
</table>

**MEDIAN AGE**

33.10

**REGIONAL HOUSING**

<table>
<thead>
<tr>
<th>Average Household Income</th>
<th>Per Capita Income</th>
<th>Housing Units</th>
<th>Persons per Household</th>
<th>Owner Occupied</th>
<th>Average Length of Residence (yrs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$66,022</td>
<td>$20,827</td>
<td>158,996</td>
<td>3.17</td>
<td>66.02%</td>
<td>15</td>
</tr>
</tbody>
</table>

**MEDIAN AGE**

33.10

**REGIONAL HOUSING**

<table>
<thead>
<tr>
<th>Average Household Income</th>
<th>Per Capita Income</th>
<th>Housing Units</th>
<th>Persons per Household</th>
<th>Owner Occupied</th>
<th>Average Length of Residence (yrs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$66,022</td>
<td>$20,827</td>
<td>158,996</td>
<td>3.17</td>
<td>66.02%</td>
<td>15</td>
</tr>
</tbody>
</table>

**ECONOMY**

- Cost of Doing Business: Low to Moderate
- 2011 Major Retail Sales: $3,300,397,787
- 2011 Retail Sales Growth: 8.51%
- 2012 Cost of Living Index (US avg. 100): *92.7
  - (Property taxes not included)
- 2012 Sector Job Growth: 1.89%
  - *2013 Numbers not available at press time

**MAJOR ECONOMIC IMPACT AREAS**

**Air Force Plant 42**

- Contractor Employees: 6,758
- Government Civilian: 701
- Government Military: 14
- Payroll (Annualized): $637,736,097
- Local Contracts: $176,156,856
  - *Does not include FAA/LM Aero/FAA LA Center

**Edwards Air Force Base**

- Employees: 10,647
- Military: 2,126
- Civilians: 8,521
- Military Family Members: 2,714
- Est. Indirect, induced Jobs: 12,451
- Local Contract: $214.5 Million
- Total Payroll: $653.7 Million
- Total Economic Impact: $1.52 Billion**

**China Lake**

- Full-Time Civilians: 4,324
- Military: 714
- On-site Contractors: 1,580
- Payroll:
  - Civilians: $322,000,000
  - Military: $30,000,000
- Visitors/Year: 30,000
- Local Contracts: $250,000,000
- Bankcard Programs: $2,500,000

**Mojave Airport & Spaceport***

- Installation: 71
- Antelope Valley Mall:
  - Stores: 100
  - Kiosks: 32
- Employees: 1,500

**Source: FY2012 EIA**
The Los Angeles County Economy Will Continue to Show Improvement in 2013 and 2014, barring an unforeseen pullback in the national economy. In addition, venture capital will flow to the area as startups in a variety of technology industries grow in number. And even as concerns about funding for government aerospace programs linger, private firms will continue to pursue commercial space ventures from their operations in Los Angeles County and elsewhere in Southern California.

— Robert Kleinhenz Ph.D., Chief Economist, LAEDC
### COMPARISON WITH OTHER AREAS

#### POPULATION DATA

<table>
<thead>
<tr>
<th>City</th>
<th>2013</th>
<th>2014</th>
<th>2000-2019 GROWTH PROJECTIONS</th>
<th>% OF CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Antelope Valley</td>
<td>513,547</td>
<td>520,690</td>
<td>Bakersfield</td>
<td>247,057</td>
</tr>
<tr>
<td>Las Vegas</td>
<td>585,440</td>
<td>595,195</td>
<td>Moreno Valley</td>
<td>142,381</td>
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<tr>
<td>Tucson</td>
<td>527,018</td>
<td>524,264</td>
<td>Lancaster</td>
<td>118,718</td>
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<tr>
<td>Atlanta</td>
<td>443,261</td>
<td>455,895</td>
<td>Palmdale</td>
<td>116,670</td>
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<tr>
<td>Miami</td>
<td>418,387</td>
<td>425,944</td>
<td>Santa Clara</td>
<td>151,098</td>
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<tr>
<td>St. Louis</td>
<td>316,452</td>
<td>317,322</td>
<td>Phoenix</td>
<td>1,321,045</td>
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<tr>
<td>Cincinnati</td>
<td>294,894</td>
<td>296,859</td>
<td>Ontario</td>
<td>158,007</td>
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<tr>
<td>Reno</td>
<td>226,638</td>
<td>231,619</td>
<td>Long Beach</td>
<td>461,522</td>
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#### HOUSING DATA

<table>
<thead>
<tr>
<th>City</th>
<th>2013</th>
<th>2014</th>
<th>New/Resale House/Condo Median Prices</th>
<th>% OF CHANGE</th>
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<tbody>
<tr>
<td>San Diego</td>
<td>$124,000</td>
<td>$165,000</td>
<td>California</td>
<td>201,000</td>
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<tr>
<td>Oakland</td>
<td>$122,000</td>
<td>$155,000</td>
<td>Palm Springs</td>
<td>125,000</td>
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<tr>
<td>Palmdale</td>
<td>$99,400</td>
<td>$125,000</td>
<td>San Bernardino</td>
<td>120,000</td>
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<tr>
<td>La Verne</td>
<td>$87,500</td>
<td>$100,000</td>
<td>Palmdale</td>
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<td>Bakersfield</td>
<td>$99,000</td>
<td>$105,000</td>
<td>Tucson</td>
<td>110,000</td>
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</table>

#### HOUSING AFFORDABILITY INDEX

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<thead>
<tr>
<th>City</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>First Time Buyer</th>
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<td>92</td>
<td>92</td>
<td>92</td>
<td>454</td>
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<tr>
<td>Palmdale</td>
<td>84</td>
<td>83</td>
<td>85</td>
<td>522</td>
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<td>Las Vegas, NV</td>
<td>86</td>
<td>86</td>
<td>85</td>
<td>514</td>
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<td>Rosemond</td>
<td>75</td>
<td>76</td>
<td>83</td>
<td>502</td>
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<tr>
<td>Bakersfield</td>
<td>81</td>
<td>81</td>
<td>82</td>
<td>494</td>
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<tr>
<td>Lancaster</td>
<td>83</td>
<td>82</td>
<td>81</td>
<td>488</td>
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<tr>
<td>Ridgecrest</td>
<td>78</td>
<td>78</td>
<td>81</td>
<td>483</td>
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<tr>
<td>Glendale, AZ</td>
<td>88</td>
<td>87</td>
<td>80</td>
<td>482</td>
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<td>Phoenix, AZ</td>
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<td>87</td>
<td>80</td>
<td>481</td>
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<tr>
<td>Tehachapi</td>
<td>77</td>
<td>79</td>
<td>76</td>
<td>480</td>
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<tr>
<td>Chandler, AZ</td>
<td>80</td>
<td>81</td>
<td>74</td>
<td>479</td>
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<tr>
<td>Santa Clarita</td>
<td>69</td>
<td>71</td>
<td>73</td>
<td>478</td>
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<tr>
<td>Cal - Condos</td>
<td>68</td>
<td>68</td>
<td>69</td>
<td>477</td>
</tr>
<tr>
<td>California</td>
<td>70</td>
<td>68</td>
<td>67</td>
<td>476</td>
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<tr>
<td>Tucson, AZ</td>
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<td>475</td>
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<td>Reno, NV</td>
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<td>474</td>
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<td>Long Beach</td>
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<td>473</td>
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<tr>
<td>Los Angeles</td>
<td>45</td>
<td>46</td>
<td>48</td>
<td>472</td>
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#### REAL ESTATE TAX RATE

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<thead>
<tr>
<th>City</th>
<th>2011</th>
<th>2012</th>
<th>Los Angeles</th>
<th>Riverside</th>
<th>Palm Springs</th>
<th>Port Hueneme</th>
<th>San Bernardino</th>
<th>Palmdale</th>
<th>Chandler, AZ</th>
<th>Portland, OR</th>
<th>Mesa, AZ</th>
<th>Fort Collins, CO</th>
<th>Bullhead City, AZ</th>
<th>Arlington, TX</th>
<th>Phoenix</th>
<th>Tucson, AZ</th>
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<tbody>
<tr>
<td>Low Cost</td>
<td>Lancaster</td>
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<td>Average Cost</td>
<td>Kern (Unincorporated)</td>
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<td>High Cost</td>
<td>Palmdale</td>
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<td>Very High Cost</td>
<td>Riverside</td>
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<td>Very High Cost</td>
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<td>Very High Cost</td>
<td>Mesa, AZ</td>
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<td>Very High Cost</td>
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<tr>
<td>Very High Cost</td>
<td>Tucson, AZ</td>
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</tr>
<tr>
<td>Very High Cost</td>
<td>Portland, OR</td>
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<td></td>
<td></td>
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</tbody>
</table>

#### CRIME DATA

<table>
<thead>
<tr>
<th>City</th>
<th>2011</th>
<th>2012</th>
<th>% OF CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>California</td>
<td>2011</td>
<td>2012</td>
<td>% ABOVE/ BELOW/NAT'L AVG.</td>
</tr>
<tr>
<td>Palmdale</td>
<td>2,626</td>
<td>2,708</td>
<td>3.12% 4,175 -35.1%</td>
</tr>
<tr>
<td>Lancaster</td>
<td>2,566</td>
<td>2,738</td>
<td>6.70% 4,175 -34.4%</td>
</tr>
<tr>
<td>Riverside</td>
<td>3,559</td>
<td>3,983</td>
<td>9.38% 5,056 -23.0%</td>
</tr>
<tr>
<td>Ridgecrest</td>
<td>2,280</td>
<td>2,511</td>
<td>10.13% 3,252 -22.8%</td>
</tr>
<tr>
<td>Victorville</td>
<td>3,937</td>
<td>4,332</td>
<td>10.03% 4,175 3.8%</td>
</tr>
<tr>
<td>Bakersfield</td>
<td>4,752</td>
<td>5,534</td>
<td>16.46% 5,056 9.5%</td>
</tr>
<tr>
<td>Santa Bernardino</td>
<td>4,860</td>
<td>5,829</td>
<td>19.94% 4,175 39.6%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Nevada</th>
<th>2011</th>
<th>2012</th>
<th>% OF CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reno</td>
<td>3,372</td>
<td>3,738</td>
<td>10.85% 4,175 -10.5%</td>
</tr>
<tr>
<td>Las Vegas Metro</td>
<td>3,582</td>
<td>3,922</td>
<td>9.40% 3,778 3.8%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Arizona</th>
<th>2011</th>
<th>2012</th>
<th>% ABOVE/ BELOW/NAT'L AVG.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Phoenix</td>
<td>4,950</td>
<td>4,728</td>
<td>-4.48% 3,778 25.1%</td>
</tr>
<tr>
<td>Tempe</td>
<td>5,927</td>
<td>5,240</td>
<td>-11.59% 4,175 25.5%</td>
</tr>
<tr>
<td>Glendale</td>
<td>6,894</td>
<td>6,901</td>
<td>0.10% 4,175 65.3%</td>
</tr>
</tbody>
</table>

*Based on 2010 Census

**Based on median house price income, interest rate

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Source: Kosmont Rose Institute, CAR, FBI, Claritas, Census, ACCRA, DataQuick, GAVEA.
2013 MILESTONES

**MOST BUSINESS FRIENDLY CITY:** Lancaster was once again named Los Angeles County’s Most Business-Friendly City by the Los Angeles Economic Development Corporation (LAEDC) for cities with a population of 50,000 or greater. Lancaster won this prestigious honor to become the first city in the program’s history to win the award twice.

**INTERNATIONALLY COMPETITIVE:** BYD, a leading international firm specializing in rechargeable batteries, vehicle manufacturing, and green energy technologies, selected Lancaster as the home of its first manufacturing facilities in North America. The firm will manufacture electric buses and large-scale battery systems in two separate industrial facilities totaling 160,000 square feet.

**INDUSTRIAL LANCASTER:** Morton Manufacturing, a precision aerospace fastener firm that specializes in the production of nickel-alloy bolts, relocated its manufacturing facility and corporate headquarters to a custom-built 88,000-square-foot industrial complex in the Lancaster Business Park. Originally established in 1967, the growing firm will bring 350 jobs to the Antelope Valley.

**MEDICAL CENTER:** The partnership between the City of Hope and the Antelope Valley Hospital has borne fruit in the form of a 59,195-square-foot, medical and education center that will house a full-service cancer center, a non-chemotherapy infusion center, imaging, lab draw, three major procedure rooms, chemotherapy and state-of-the-art facility will house 66 provider offices, and an outpatient pharmacy. In addition, it is the first Kaiser medical office building. Once completed, the center of culture and commerce in the Antelope Valley.

**Kaiser Permanente Facility:** Construction is ahead of schedule on Kaiser Permanente’s 136,000-square-foot medical office building. Once completed, the state-of-the-art facility will house 66 provider offices, three major procedure rooms, chemotherapy and non-chemotherapy infusion center, imaging, lab draw, and an outpatient pharmacy. In addition, it is the first Kaiser Permanente building nationwide to qualify for Leadership in Energy and Environmental Design (LEED) platinum certification from the U.S. Green Building Council. This will also be the first Kaiser Permanente facility to utilize solar water heating and reclaimed water to operate building fixtures as well as for landscape irrigation.

**Care Center:** Los Angeles County has nearly completed construction on its 124,000-square-foot Multi-Service Ambulatory Care Center (MACC), a $98.8 million complex complete with a 39,000-square-foot ambulatory surgery center, 38,000-square-foot clinical service building, and 47,000 square feet of administrative space.

**Award-Winning Downtown:** The International Downtown Association (IDA) selected Lancaster’s downtown revitalization project, “The BLVD Transformation,” to receive its Pinnacle Award in the Public Space category. The highest honor given by the IDA, this award marks the BLVD’s first international recognition. The City’s downtown revitalization effort has transformed a $41 million public investment into $275 million in economic benefit, creating more than 2,000 new jobs and 50 new businesses. Today, it is the center of culture and commerce in the Antelope Valley.

**New Facilities:** A two-story, 8,000-square-foot mixed-use office and retail development has been completed and fully leased in downtown Lancaster. This complements the beginning of another construction project on the BLVD, Lancaster Promenade III, which will feature office, commercial, and retail space in over 50,000 square feet of real estate. It will combine new construction, rehabilitation of existing properties, and a future hotel. The first phase has been completed with retail and office space ready to lease. In addition, Halley-Olsen-Murphy, a fixture of the Lancaster Community business for more than 50 years, celebrated the grand opening of its new facility in downtown Lancaster.

**Destination Lancaster:** 2013 marked the launch of a new marketing effort for Destination Lancaster, the Antelope Valley’s convention and visitors’ bureau, which included promoting Valley-wide special events to other economic regions, an attractive visitor’s guide, upgrades to the Destination Lancaster website, a new Trip Advisor page, and a partnership with the Lancaster Chamber of Commerce to host a new Visitor’s Center in Downtown Lancaster.

“The City of Lancaster vigorously competes by training its residents for tomorrow’s jobs, not for yesterday’s; by keeping costs and fees down to attract new businesses and jobs; and by supporting its start-up sector, which will drive the city’s economic growth in the future.”

— Bill Allen, President of the LAEDC.

Multi-Service Ambulatory Care Center (MACC), a $98.8 million complex complete with a 39,000-square-foot ambulatory surgery center, 38,000-square-foot clinical service building, and 47,000 square feet of administrative space.
“A PLACE TO CALL HOME”

PALMDALE POWER Plant received approval bringing construction one step closer. The project will produce up to 800 construction jobs, 35 permanent jobs, dozens of support jobs, $5 million infused into the local economy, $6 million in County taxes, pay for a $20 million dollar reclaimed water interconnect between Palmdale and Lancaster.

KINSHARYO INTERNATIONAL from Osaka Japan, a world leader in railcar manufacturing, sets up operations in Palmdale gearing up to hire 150 people to work in their Palmdale assembly plant.

DICK’S SPORTING GOODS, a leading national sporting goods retailer is coming to the Antelope Valley Mall.

ANTELOPE VALLEY MALL’s, renovation of the 113,000 square foot former Harris/Gottschalk’s building will include a new exterior design leading into Dick’s Sporting Goods and will also include a redesigned “Entertainment Plaza.”

NEW RETAILERS welcomed to The Antelope Valley Mall include: Buckle, Kay Jewelers, Sprint Wireless, Invisible Shield by Zagg and Paradise Furniture.

FAMILY CHRISTIAN, the largest Christian specialty retailer with 280 stores in 36 states opened a brand new store in Palmdale.

IN-SHAPE HEALTH CLUBS began renovations on two new facilities: Palmdale Southeast and Palmdale West. When complete both facilities will offer top-of-the-line cardio and weight training.

NEW RESTAURANTS opened in Palmdale include: Hibachi Grill Buffet, Guadalajara Taco Grill, I Love BBQ-Korean BBQ, Azteca Restaurant, Aloha Shave Ice, Yoshinoya, Mahli’s Indian Cuisine, Sam’s Flaming Grill, Santa Ana Fresh Mexican, Dragon Place and Baracoa Lounge. MIRACLE ON 47TH STREET EAST continues with the opening of Buffalo’s Café, Ni Hao Sushi, Pizza Experience and Sweet Frog Yogurt.

OUR MEDICAL COMMUNITY WELCOMES: The Antelope Valley Cancer Center, Palmdale Regional Medical Center Wound Care Unit, Palmdale Health & Wellness Center.

ALTECH plans to hire over 150 employees in the Antelope Valley area for the manufacturing of Light Rail Vehicles. We have found the South Valley WorkSource Center to be a valuable tool to meet all of our personnel requirements. Moreover, their experienced team works closely with our executive staff to maintain solid communications and performance throughout the recruiting campaign. Simply stated, the quality and timely service provided by the SVWSC is unmatched by any similar organization we have utilized in the past. ALTECH appreciates the SVWSC, its staff and community support in providing such a win-win solution to promote progressive manufacturing jobs in the Palmdale-Lancaster area.”
—Tom Bielecki, Vice President, Altech Services Inc.

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—Tom Bielecki, Vice President, Altech Services Inc.

Care 1st Primary and Urgent Care Center, Vargo Physical Therapy and The Joint Chiropractic Place.

LOOKING GOOD, PALMDALE—Extensive remodeling and a fresh new look were completed for two shopping centers located on Palmdale Boulevard.

AMGEN TOUR OF CALIFORNIA, the largest cycling event in America returned to Palmdale for Stage 3 of the Tour de France-style cycling road race that challenges the world’s top professional cycling teams to compete along a demanding course. Palmdale Hosts Ride2Recovery’s inaugural Amgen Tour of California ride.

PALMDALE LANDS TRANSPORTATION GRANT—The City was awarded a grant for $400,000 to fund the Palmdale Transit Orientated Development Overlay Zone and EIR Project. The project will update the Palmdale Transit Specific Plan, General Plan and Zoning Ordinance to reflect the City’s plans for Transit Orientated Development and multi-modal connectivity to the Palmdale transportation Center.

Elected Officials
Mayor James C. Ledford, Jr.
Mayor Pro Tem Tom Lackey
Councilmembers: Mike Dispenza, Steven D. Hofbauer, Fredric Thompson

Contacts
City Manager, David Childs • 661/267-5115
Economic Development Manager, David B. Walter 661/267-5125

38300 Sierra Highway, Palmdale, CA 93550 • www.cityofpalmdale.org
“A BUSINESS FRIENDLY COMMUNITY”

2013 MILESTONES

GROWTH & DEVELOPMENT

- AT&T secures new lease for the installation of cell tower.
- $80 thousand Phase 2 of Community Development Block Grant for the City Arts & Community Center with outdoor pavilion completed.
- $830 thousand Hacienda Blvd road rebuild and sidewalk project completed.
- Dollar General celebrates Grand opening of new $830 thousand Hacienda Blvd road rebuild and sidewalk project completed.
- City secures $365,000 Highway Safety Improvement Grant for the resurfacing of CCB West.
- California City Health Care District secures 15,000 sq ft complex for medical service expansion.

PRIDE, ENHANCEMENT, PRESERVATION

- Community raises $10,000 dollars allowing 4th of July fireworks celebration to continue for yet another year.
- Phase 2 of new Scout Lodge 90% complete as the 2,200 sq ft building is erected through the efforts of community volunteers.
- California City hosts Desert Mountain League of Cities meeting.
- CDCR first graduation of 82 deputies held at California City Strata Center.
- California City Off Road Highway Grand Prix returns.
- New City Attorney, Fullerton based, Jones & Mayer law firm secured to provide legal services.
- Police and Fire secure $436 thousand Off Road Highway Grant awards for continued development and oversight of City’s off roading park and visitors.
- City procures new iWORK Permit Management software to enhance the tracking, issuing, calculation of building fees.

Elected Officials

Mayor, Patrick Bohannon
Councilmembers: William Smith, Jennifer Wood
Charles McGuire, Edward Fuller

Contacts

City Manager, Tom Weil • 760/373-7170
Economic Development Department
8001 California City Blvd. • 760/373-2007

ECONOMIC ROUNDTABLE REPORT 2014 | 7

Source: City of California City, GAVEA, Claritas Inc., CA-DOF, FBI, DataQuick, Census

21000 Hacienda Boulevard • California City, CA 93505 • 661/723-6128 • www.californiacity.com

CALIFORNIA CITY

2013 POPULATION ESTIMATE 13,751
2010 Census 14,120

POPULATION CHARACTERISTICS

Median Age 34.7
Spanish Speaking 15.77%

POPULATION BY ORIGIN

Not Hispanic or Latino 64.0%
Hispanic 36.0%

POPULATION BY RACE

White Alone 60.8%
African American 16.5%
Native American 1.0%
Asian/Pacific Islander 2.8%
Some Other Race 12.4%
Two or More Races 6.5%

AVERAGE HOUSEHOLD INCOME – CITY

$59,167
93505 $59,193

PUBLIC SAFETY (2013)

Crime Rate Per 100,000 4,198
U.S. Average 10-25K pop 3,121

HOUSING*

2013 Median Housing $65,000
Annual % of Change 19.27%
Affordability Index 92
Housing Units 5,216
Vacancy Rate 21.26%
Persons per Household 2.83
Homeowners 61.2%

*2013 numbers not available for Affordability, Units, Vacancy and Persons

EDUCATION

(educational attainment by pop. 25+)
No High School Diploma 18.2%
High School Graduate 29.6%
Some College, no degree 28.0%
Associate’s Degree 10.0%
Bachelor’s Degree 8.3%
Master’s Degree 5.7%
Professional School Degree 0.1%
Doctoral Degree 0.2%

WORKFORCE

(civ employed by Pop. 16+)
Architect/Engineer 3.0%
Arts/Entertainment/Recreation 0.5%
Building Grounds Maint 5.6%
Business Financial Operations 4.1%
Community & Social Services 1.0%
Computer/Mathematical 3.9%
Construction/Extraction 5.6%
Education/Training/Library 2.9%
Farm/Fishing/Forestry 0.7%
Food Preparation/Serving 4.3%
Health Practitioner/Tech 1.6%
Healthcare Support 2.4%
Maintenance Repair 7.0%
Legal 0.1%
Life/Pharmaceutical Science 0.2%
Management 14.4%
Office/Admin Support 14.6%
Production 4.4%
Protective Services 4.8%
Sales/Related 7.3%
Personal/Protective Service 7.0%
Transportation/Moving 4.8%

2013 numbers not available for Affordability, Units, Vacancy and Persons
**GREATER TEHACHAPI**

**2013 POPULATION ESTIMATE** 14,414
Greater Tehachapi Region 36,356

**POPULATION CHARACTERISTICS**
- Median Age 39.6
- Spanish Speaking 13.02%

**POPULATION BY ORIGIN**
- Not Hispanic or Latino 76.4%
- Hispanic 23.6%

**POPULATION BY RACE**
- White Alone 80.0%
- African American 3.4%
- Native American 1.4%
- Asian/Pacific Islander 1.7%
- Some Other Race 9.9%
- Two or More Races 3.6%

**AVERAGE HOUSEHOLD**
- INCOME $58,464
- 93561 $67,363

**PUBLIC SAFETY (2012)**
- Crime Rate Per 100,000 3,596
- U.S. Average 10-25K pop 3,121

**HOUSING**
- 2013 Median Housing $175,000
- Annual % of Change 20.69%
- Affordability Index 76
- Housing Units 3,622
- Vacancy Rate 11.82%
- Persons per Household 2.74
- Homeowners 73.3%

*2013 numbers not available for Affordability, Units, Vacancy and Persons

**EDUCATION**
- (educational attainment by pop. 25+)
- No High School Diploma 14.3%
- High School Graduate 26.4%
- Some College, no degree 32.2%
- Associate’s Degree 9.5%
- Bachelor’s Degree 11.1%
- Master’s Degree 5.0%
- Professional School Degree 0.7%
- Doctoral Degree 1.0%

**WORKFORCE**
- (as employed by Pop. 16+)
- Architect/Engineer 4.1%
- Arts/Entertain/Sports 4.4%
- Building Grounds Maint 4.0%
- Business Financial Ops 3.2%
- Community Soc Svcs 1.6%
- Computer/Mathematical 1.0%
- Construction/Extraction 5.9%
- Edu/Training/Library 5.2%
- Farm/Fsh/Forestry 3.0%
- Food Prep/Serving 6.8%
- Health Practitioner/Tec 5.3%
- Healthcare Support 1.0%
- Maintenance Repair 5.2%
- Legal 0.4%
- Life/Phsy/Soc Science 1.3%
- Management 10.5%
- Office/Admin Support 10.0%
- Production 3.7%
- Protective Svcs 7.7%
- Sales/Related 10.7%
- Personal Care/Svc 3.9%
- Transportation/Moving 5.0%

Source: City of Tehachapi, GAVEA, Claritas Inc., CA-DOF, FBI, Kern COG, DataQuick, Census

**2013 MILESTONES**

**FOUR SEASONS RETAIL:** Construction completed on the Four Seasons Retail Center located on Tehachapi Boulevard creating an additional 16,325 square foot of retail space. The retail center replaces a bowling alley that had been idle for over 15 years creating a blighting influence. The Four Seasons mall represents an example of Redevelopment without Redevelopment.

**TOOLS FOR BUSINESS SUCCESS:** City launches the Tools for Business Success campaign which is a web based resource for business owners and potential business owners (start ups) to access everything a business owner would need to start, maintain and expand their business.

**EVENT CENTER:** City develops a Master Plan for the event center located within the Tehachapi Municipal Airport. Event Center to be anchored by existing rodeo grounds which were significantly enhanced in 2012.

**DOLLAR GENERAL:** Dollar General opened an 8,655 square foot stand alone market on a 2.78 acre site located within the Tucker Road Commercial Corridor.

**TRACTOR SUPPLY:** Tractor Supply is under construction for an 8,000 square foot stand alone retail store on a 2.75 acre site located on Mill Street directly across from the Home Depot.

**WASTEWATER TREATMENT PLANT:** The City completed Wastewater Treatment Plant (WWTP) Improvements Project that brings improved process control and operational efficiencies, re-establishing the treatment capacity of 1.25 MGD (million gallons per day).

**WALMART SUPERCENTER:** On December 9, 2013 the City of Tehachapi Planning Commission approved a Walmart Supercenter consisting of a 165,000 square foot structure with a drive thru pharmacy and garden center on a 25 acre site located within the Tucker Road Commercial Corridor.

**FACEBOOK:** City launches Facebook page to help better communicate with citizenry.

**NEW HOSPITAL:** New Hospital under construction (Tehachapi Valley Healthcare District) on a 22 acre site within the Capital Hills Business Park. Hospital consists of 8,923 square feet of space and will allow the District to significantly expand their services. The new hospital will replace the existing hospital which does not meet earthquake standards.

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**Elected Officials**
- Mayor, Philip Smith
- Councilmembers: Ed Grimes, Kim Nixon, Mary Lou Vachon
- Mayor Pro, Tem Susan Wiggins

**Contacts**
- City Manager, Greg Garrett • 661/822-2200, ext 105
- Community Development Director
  - David James • 661/822-2200, ext. 119
- Assistant City Manager, Christopher Kirk
  - 661/822-4078, ext. 206

115 South Robinson Street • Tehachapi, CA 93561 • www.tehachapicityhall.com
2013 MILESTONES

RENEWBIZ: The RENEWBIZ program funded by tax revenues from the renewable energy industry got off to a great start with the award of $162,000 to eight Mojave businesses to upgrade the facades of their businesses. This work is the first major step in revitalization of Mojave. The grants provide funds for exterior remodeling and upgrading of buildings and properties belonging to businesses and non-profit organizations within the Vision Plan boundaries of downtown Mojave. The RENEWBIZ program was recognized by the Kern Council of Governments with a Regional Award of Merit at their annual awards banquet in March.

COMMUNITY IMPROVEMENT — Efforts by the Mojave Foundation to revitalize Mojave resulted in demolition and upgrades of neglected buildings in downtown Mojave along with several community clean-up days. That work is continuing and expected to significantly improve the appearance of the community.

GOLDEN QUEEN MINE: Construction is underway on the re-opening of mining at the historic Golden Queen Mine southwest of Mojave, which should create around 150 new jobs in the region. In addition to gold and silver, the mine will be a source of construction aggregate.

RENEWABLE ENERGY: Continuing expansion of the area’s renewable energy industry is creating jobs and pumping tax revenues into the local economy through the construction and operation of wind and solar generation. One of the nation’s largest power stations is being completed west of Mojave to help transmit this power to the nation’s electrical grid.

TRAIN TOWN USA: Mojave was designated a “Train Town USA” by Union Pacific Railroad as a place of historical significance to the railroad based on the town’s founding by UP-predecessor Southern Pacific Railroad in 1876. Mojave is also served by the BNSF Railway.

"With expanding activity, employment, and construction at the Mojave Air and Space Port, re-opening of the Golden Queen Mine, expansion of the region’s renewable energy industry, a business-friendly local government, and an active community revitalization program underway, 2014 looks to be a banner year for Mojave, California’s Golden Crossroads"

— Doug Clipperton, President, Mojave Chamber of Commerce

JOB TRAINING: Training for jobs in the area is provided by the Kern County Regional Occupational Program (KCROP) operated by the Kern County Superintendent of Schools. Training can be tailored for specific employers and occupations. Mojave Jr.-Sr. High School offers a Renewable Energy Academy to train candidates for careers in the area’s booming wind and solar power businesses.

PACIFIC CREST TRAIL: Chamber of Commerce Director Ted Hodgkinson and others played host to a large number of people hiking the nearby Pacific Crest Trail. By providing hikers with transportation between the trail head and Mojave, they were able to rest, clean up and stock up at our local businesses. The chamber also helped attract filming of “Wild,” a movie based on Cheryl Strayed’s non-fiction book describing her 1997 trek on the trail.

SAFETY: A new, two-mile-long safety zone for pedestrians and bicyclists was installed along Oak Creek Road, the major thoroughfare serving Mojave’s West Side. Kern County Road Department used grant funds for the safety lanes.

MOJAVE

2013 POPULATION ESTIMATE  4,279

POPULATION CHARACTERISTICS
Median Age  31.6
Spanish Speaking  38.77%

POPULATION BY ORIGIN
Not Hispanic or Latino  60.22%
Hispanic  39.78%

POPULATION BY RACE
White Alone  51.39%
African American  18.28%
Native American  1.31%
Asian/Pacific Islander  1.59%
Some Other Race  21.94%
Two or More Races  5.49%

AVERAGE HOUSEHOLD
INCOME  $43,706
93501  $47,189

HOUSING*
2013 Median Housing  $158,500
Annual % of Change  27.17%
Affordability Index  76
Housing Units  3,622
Vacancy Rate  11.82%
Persons per Household  2.74
Homeowners  46.44%
*2013 numbers not available for Affordability, Units, Vacancy and Persons

EDUCATION
(educational attainment by pop. 25+)
No High School Diploma  28.4%
High School Graduate  35.7%
Some College, no degree  21.7%
Associate’s Degree  6.9%
Bachelor’s Degree  4.7%
Master’s Degree  2.5%
Professional School Degree  0.1%
Doctoral Degree  0.0%

WORKFORCE
(covered by pop. 16+)
Architect/Engineer  1.5%
Arts/Entertainment/Sports  1.4%
Building Grounds Maint  7.2%
Business Financial Ops  2.0%
Community Soc Svcs  1.9%
Computer/Mathematical  0.7%
Construction/Extraction  6.8%
Educ/Training/Library  3.4%
Farm/Fish/Forestry  1.3%
Food Prep/Serving  6.3%
Health Practitioner/Tec  0.4%
Healthcare Support  2.5%
Maintenance Repair  5.3%
Legal  0.0%
Life/Phys/Soc Science  0.8%
Management  5.7%
Office/Admin Support  9.9%
Production  10.3%
Protective Svcs  3.7%
Sales/Related  9.0%
Personal Care/Svc  3.7%
Transportation/Moving  16.1%

2013 Median Housing  $158,500
Annual % of Change  27.17%
Affordability Index  76
Housing Units  3,622
Vacancy Rate  11.82%
Persons per Household  2.74
Homeowners  46.44%
*2013 numbers not available for Affordability, Units, Vacancy and Persons

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(educational attainment by pop. 25+)
No High School Diploma  28.4%
High School Graduate  35.7%
Some College, no degree  21.7%
Associate’s Degree  6.9%
Bachelor’s Degree  4.7%
Master’s Degree  2.5%
Professional School Degree  0.1%
Doctoral Degree  0.0%

WORKFORCE
(covered by pop. 16+)
Architect/Engineer  1.5%
Arts/Entertainment/Sports  1.4%
Building Grounds Maint  7.2%
Business Financial Ops  2.0%
Community Soc Svcs  1.9%
Computer/Mathematical  0.7%
Construction/Extraction  6.8%
Educ/Training/Library  3.4%
Farm/Fish/Forestry  1.3%
Food Prep/Serving  6.3%
Health Practitioner/Tec  0.4%
Healthcare Support  2.5%
Maintenance Repair  5.3%
Legal  0.0%
Life/Phys/Soc Science  0.8%
Management  5.7%
Office/Admin Support  9.9%
Production  10.3%
Protective Svcs  3.7%
Sales/Related  9.0%
Personal Care/Svc  3.7%
Transportation/Moving  16.1%

Source: Claritas Inc., GAVEA
RIDGECREST

Celebrating its 50th Anniversary in 2013 — Ridgecrest is located in the southern portion of the Indian Wells Valley and in the northeast corner of Kern County, surrounded by four mountain ranges; the Sierra Nevada on the west, the Cosos on the north, the Argus Range on the east, and the El Paso Mountains on the south. It is approximately an hour and a quarter from the Lancaster/Palmdale area and approximately two hours from both Bakersfield and San Bernadino. A favorable characteristic of the City is its proximity to two major highways, the 395 and 14. Air travel in and out of the city is provided through the Inyokern Airport. These attributes make Ridgecrest a central location for shopping and business for the rest of Southern California making it an ideal location for industry.

2013 MILESTONES
- New Dollar General store completed.
- Auto Zone Expansion to 5,000 sq. ft.

2013 POPULATION ESTIMATE 28,341
2010 Census 27,616

POPULATION CHARACTERISTICS
- Median Age 34.6
- Spanish Speaking 8.61%

POPULATION BY ORIGIN
- Not Hispanic or Latino 81.1%
- Hispanic 19.0%

POPULATION BY RACE
- White Alone 76.5%
- African American 3.9%
- Native American 1.3%
- Asian/Pacific Islander 4.5%
- Some Other Race 7.3%
- Two or More Races 6.5%

AVERAGE HOUSEHOLD INCOME CITY $69,885
93555 $72,378

PUBLIC SAFETY (2011)
- Crime Rate Per 100,000 2,511
- U.S. Average 25-50K pop. 3,252

HOUSING*
- 2013 Median Housing $136,500
- Annual % of Change 21%
- Affordability Index 8.1
- Housing Units 12,025
- Vacancy Rate 9.51%
- Persons per Household 2.56
- Homeowners 61.1%

*2013 numbers not available for Affordability, Units, Vacancy and Persons

Source: City of Ridgecrest, GAVEA, Claritas Inc., CA-DOF, FBI, DataQuick, Census

Elected Officials
- Mayor Daniel Clark
- Vice Mayor Marshall “Chip” Holloway
- Councilmembers: Steve Morgan, Lori Acton, Jim Sanders

Contacts
- Interim City Manager Dennis Speer

100 W. California Ave., Ridgecrest, CA 93555 (760) 499-5061 • www.ci.ridgecrest.ca.us

ROSAMOND

Located in Southern California’s Antelope Valley, Rosamond is an unincorporated town in Kern County of approximately 18,000 at the hub of what has been called “Aerospace Valley”. Rosamond is the gateway to Edwards Air Force Base, and is just south of the emerging civilian spaceport at Mojave. To our south are the twin cities of Lancaster & Palmdale.

2013 MILESTONES/UPCOMING ACTIVITY IN ROSAMOND*
- The District is also pursuing other options for additional groundwater production sites.
- Rosamond Regional CDPH Arsenic Compliance Project - The District received notice that the application was complete on May 14, 2009.
- However, the State cannot market the Prop. 84 bonds that will fund the project at this time due to the State’s current financial condition. This will be revisited in January, 2010.
- West Park School Fields — Staff is working with the SKUSD to develop plans for two softball fields, two practice softball fields, a soccer field, and a restroom/concession stand at the site.
- Semitropic-Rosamond Water Bank. District staff is working with representatives and consultants of the Authority and AVEK to move forward with facilities needed to continue developing the Antelope Valley unit of the bank and utilize the recent Federal grant award.

2013 POPULATION ESTIMATE 18,762

POPULATION CHARACTERISTICS
- Median Age 32.9
- Spanish Speaking 26.5%

POPULATION BY ORIGIN
- Not Hispanic or Latino 63.9%
- Hispanic 36.1%

POPULATION BY RACE
- White Alone 58.8%
- African American 8.5%
- Native American 1.2%
- Asian/Pacific Islander 4.0%
- Some Other Race 20.1%
- Two or More Races 7.4%

AVERAGE INCOME CITY $60,710
93555 $60,650

HOUSING
- Homeowners 67.42%

EDUCATION
- Not High School Diploma 10.4%
- High School Graduate 22.6%
- Some College, no degree 30.3%
- Associate’s Degree 11.7%
- Bachelor’s Degree 17.2%
- Master’s Degree 5.8%
- Professional School Degree 0.8%
- Doctoral Degree 1.2%

WORKFORCE
- Architecture/Engineer 8.9%
- Arts/Entertain/Sports 1.9%
- Building Grounds Maint 4.0%
- Business Financial Ops 4.8%
- Community Svcs 1.4%
- Construction/Extraction 4.4%
- Edu/Training/Library 4.4%
- Farm/Fish/Forestry 0.0%
- Food Prep/Serving 4.8%
- Health Practitioner/Tec 3.2%
- Healthcare Support 2.0%
- Maintenance Repair 6.0%
- Legal 0.3%
- Life/Phys/Soc Science 2.2%
- Management 8.9%
- Office/Admin Support 12.4%
- Production 4.9%
- Protective Svcs 2.5%
- Sales/Related 9.9%
- Personal Care/Svc 2.5%
- Transportation/Moving 5.0%

*source: www/rosamondcsd.com
### LARGEST EMPLOYERS

#### COMPANY
- Aerospace/Aviation
  - Edwards Air Force Base .......................... 10,647
  - China Lake Naval Weapons Base ................. 9,172
  - Northrop Grumman Corp .......................... 2,772
  - Lockheed Martin Co. ................................. 2,712
  - Mojave Air & Spaceport (all employers) ....... 2,500
  - NASA Dryden ........................................... 1,114
  - Boeing ....................................................... 177

#### Government/Corrections
- County of Los Angeles .................................. 3,743
- CA. Correccional Inst. (Tehachapi) .................. 1,915
- CA. State Prison (LA County) ........................ 1,671
- City of Lancaster ........................................... 690
- City of Palmdale ........................................... 559
- California City State Prison ................................ 300

#### Education/Learning
- A.V. Union High School District ......................... 2,689
- Palmdale School District .................................. 2,682
- Lancaster School District .................................. 1,873
- Antelope Valley College .................................... 1,483
- Westside School District .................................... 800
- Sierra Sands School District .............................. 575
- Tehachapi Unified SD ....................................... 482
- Southern Kern SD ............................................. 325

#### Healthcare/Healing
- Antelope Valley Hospital Medical Ctr ................. 2,300
- Kaiser Permanente .......................................... 1,020
- Ridgecrest Regional Hospital ............................ 503
- High Desert Health Systems ............................... 499
- Palmdale Regional Medical Center ........................ 428
- High Desert Medical Group ................................. 385
- Tehachapi Health District ................................. 260
- AMR ............................................................ 119

#### Manufacturing/Mining
- Jacobs Technology ............................................ 920
- Rio Tinto Minerals .......................................... 617
- Morton Manufacturing ....................................... 350
- Deluxe Checks ............................................... 290
- Lance Campers ................................................. 244
- Sygma ............................................................ 230
- BYD ............................................................. 150
- US Pole .......................................................... 143
- BAE ............................................................... 140
- Senior Systems ............................................... 125
- Delta Scientific ................................................ 106

#### Energy / Renewables / Waste
- So. Cal Edison ................................................. 256
- So. Cal Gas Company ........................................ 255
- Waste Management ......................................... 135
- ThermalAir ..................................................... 100
- GE Wind ......................................................... 50

#### Retailing
- Wal Mart stores (5) ......................................... 1,922
- Antelope Valley Mall (all stores) ...................... 1,800
- Albertsons stores (7) ....................................... 682
- Rite-Aid Distribution Center ............................. 623
- Home Depot Stores (4) .................................... 600
- Vallarta Stores (combined) ............................... 435
- Michael’s Distribution Center ......................... 350
- Lowe’s Stores (3) ............................................. 347
- Target Stores (3) ............................................. 345
- Costco ........................................................... 325
- Kohl’s ........................................................... 112

### HIGHLIGHTS: LABOR MARKET STUDY (2010)*

#### IMPORTANT ANTICIPATED CULTURAL CHANGES AND OPPORTUNITIES
- As the youngest generation becomes adults and enter the workforce, the Antelope Valley region will look very different than today. Hispanic or Latino individuals will soon make up 58% of the community, African Americans will make up 22% and Caucasian residents will make up 14%. Asian, Pacific Islander, Filipino, and American Indian populations will remain close to their current proportions.

#### EDUCATING ANTELOPE VALLEY’S WORK FORCE
- More than 100,000 K-12 students are educated each day in the Antelope Valley Region. Of these, 81% live in Los Angeles County and 19% live in Kern County.
- Antelope Valley educators and leaders are working to build a strong bilingual work force.
- In 2009, about 17% of the district’s total enrollment participated in the Gifted and Talented Program.

#### LABOR FORCE PROFILE
- The labor force in the Antelope Valley is not dominated by one or two industries. The skills and experience found in the region are well distributed between the management/professional (30%), production/agriculture/transportation (25%), and sales/service industries (44%). Traditional ‘white collar’ employees make up 55% of the Antelope Valley workforce.

#### WORK FORCE COMMUTERS
- The average daily commute times for Palmdale and Lancaster workers are 89 minutes and 67 minutes, respectively. The average daily commute for AV communities in Kern County is 52 minutes.
- Nearly 71,000 workers travel into Greater Los Angeles from the Antelope Valley each day.
- Approximately 63,000 workers from Palmdale/Lancaster sub-region spend at least an hour each day on the road; of those, 38,000 spend two or more hours commuting.

#### INTERDEPENDENCE OF CITIES WITHIN THE REGION
- During 2008, 3,000 Lancaster working residents were employed in Palmdale while, 5,500 Palmdale working residents were employed in Lancaster.
- In all, 42% of Lancaster and 53% of Palmdale working residents commuted to the Greater Los Angeles area.

For more details on Antelope Valley’s labor force, see www.aveconomy.org

*Will be updated in 2014

Source: EDD, CSUN, GAVEA, SFVERC.
## Los Angeles County - Antelope Valley

### Employment Industry

<table>
<thead>
<tr>
<th>Sector</th>
<th>Employment 2010</th>
<th>Employment 2011</th>
<th>Employment 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>369</td>
<td>367</td>
<td>359</td>
</tr>
<tr>
<td>State Government</td>
<td>2,004</td>
<td>1,981</td>
<td>1,582</td>
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<tr>
<td>Local Government</td>
<td>13,628</td>
<td>13,285</td>
<td>12,829</td>
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<tr>
<td>Agriculture and Mining</td>
<td>555</td>
<td>368</td>
<td>210</td>
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<tr>
<td>Utilities</td>
<td>329</td>
<td>334</td>
<td>328</td>
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<tr>
<td>Construction</td>
<td>3,061</td>
<td>2,736</td>
<td>2,796</td>
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<tr>
<td>Manufacturing</td>
<td>8,102</td>
<td>7,877</td>
<td>7,528</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>1,096</td>
<td>1,166</td>
<td>1,169</td>
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<tr>
<td>Retail Trade</td>
<td>10,917</td>
<td>11,286</td>
<td>11,185</td>
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<tr>
<td>Transportation and Warehousing</td>
<td>2,150</td>
<td>2,158</td>
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<table>
<thead>
<tr>
<th>Annual Payroll</th>
<th>Payroll 2010</th>
<th>Payroll 2011</th>
<th>Payroll 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>$21,999,986</td>
<td>$22,211,708</td>
<td>$22,198,533</td>
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<tr>
<td>State Government</td>
<td>$86,250,705</td>
<td>$89,791,148</td>
<td>$67,345,652</td>
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<td>Local Government</td>
<td>$654,765,697</td>
<td>$646,497,416</td>
<td>$620,273,560</td>
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<td>Agriculture and Mining</td>
<td>$13,659,892</td>
<td>$10,434,780</td>
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<td>Utilities</td>
<td>$29,299,937</td>
<td>$32,233,616</td>
<td>$32,877,773</td>
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<tr>
<td>Construction</td>
<td>$144,702,516</td>
<td>$129,116,096</td>
<td>$123,724,355</td>
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<td>Manufacturing</td>
<td>$678,627,573</td>
<td>$667,524,408</td>
<td>$612,321,992</td>
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<td>Wholesale Trade</td>
<td>$46,776,761</td>
<td>$47,407,072</td>
<td>$47,447,657</td>
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<td>Retail Trade</td>
<td>$264,676,823</td>
<td>$271,301,956</td>
<td>$275,289,033</td>
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<td>Transportation and Warehousing</td>
<td>$77,715,923</td>
<td>$80,894,192</td>
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<table>
<thead>
<tr>
<th>Salary 2012*</th>
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<tbody>
<tr>
<td>Federal Government</td>
<td>$6,1758</td>
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<tr>
<td>State Government</td>
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<td>$48,348</td>
<td>$41,796</td>
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<td>Local Government</td>
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<td>$100,339</td>
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<td>$81,342</td>
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<tr>
<td>Construction</td>
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</tr>
<tr>
<td>Manufacturing</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retail Trade</td>
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**Total Employment - Los Angeles County - Antelope Valley**

<table>
<thead>
<tr>
<th>Employment 2010</th>
<th>Employment 2011</th>
<th>Employment 2012*</th>
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<tbody>
<tr>
<td>72,389</td>
<td>71,698</td>
<td>71,378</td>
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<table>
<thead>
<tr>
<th>Annual Payroll</th>
<th>Payroll 2010</th>
<th>Payroll 2011</th>
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<tbody>
<tr>
<td>$2,955,435,805</td>
<td>$2,951,741,836</td>
<td>$2,885,879,836</td>
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**Salary 2012***

<table>
<thead>
<tr>
<th>Salary 2012*</th>
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<tbody>
<tr>
<td>$36,873</td>
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* 2013 figures available March 2014

## Kern County - Antelope Valley

### Employment Industry

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<thead>
<tr>
<th>Sector</th>
<th>Employment 2010</th>
<th>Employment 2011</th>
<th>Employment 2012*</th>
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<tbody>
<tr>
<td>Federal Government</td>
<td>1,997</td>
<td>4,968</td>
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<td>State Government</td>
<td>2,018</td>
<td>2,004</td>
<td>1,917</td>
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<td>Local Government</td>
<td>3,258</td>
<td>3,121</td>
<td>3,065</td>
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<td>907</td>
<td>952</td>
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<td>Utilities</td>
<td>381</td>
<td>403</td>
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<td>Construction</td>
<td>455</td>
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<td>422</td>
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<td>Manufacturing</td>
<td>2,141</td>
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<td>196</td>
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<td>Retail Trade</td>
<td>2,178</td>
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<td>Transportation and Warehousing</td>
<td>349</td>
<td>399</td>
<td>465</td>
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<table>
<thead>
<tr>
<th>Annual Payroll</th>
<th>Payroll 2010</th>
<th>Payroll 2011</th>
<th>Payroll 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>$73,850,484</td>
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<td>State Government</td>
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<td>Local Government</td>
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<td>$8,710,144</td>
<td>$8,292,200</td>
<td>$10,865,569</td>
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<td>Retail Trade</td>
<td>$53,565,296</td>
<td>$54,248,092</td>
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<td>$20,912,436</td>
<td>$26,841,091</td>
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<table>
<thead>
<tr>
<th>Salary 2012*</th>
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</thead>
<tbody>
<tr>
<td>Federal Government</td>
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<td>State Government</td>
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<td>$42,408</td>
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<td></td>
</tr>
<tr>
<td>Utilities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Manufacturing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retail Trade</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

**Total Employment - Kern**

<table>
<thead>
<tr>
<th>Employment 2010</th>
<th>Employment 2011</th>
<th>Employment 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>22,992</td>
<td>26,119</td>
<td>28,288</td>
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<table>
<thead>
<tr>
<th>Annual Payroll</th>
<th>Payroll 2010</th>
<th>Payroll 2011</th>
<th>Payroll 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,020,026,054</td>
<td>$1,393,486,964</td>
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**Salary 2012**

<table>
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</thead>
<tbody>
<tr>
<td>$46,061</td>
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**Total Employment - LA/Kern**

<table>
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<th>Employment 2010</th>
<th>Employment 2011</th>
<th>Employment 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>95,381</td>
<td>97,817</td>
<td>99,666</td>
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</table>

<table>
<thead>
<tr>
<th>Annual Payroll</th>
<th>Payroll 2010</th>
<th>Payroll 2011</th>
<th>Payroll 2012*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3,975,461,859</td>
<td>$4,345,228,800</td>
<td>$4,467,521,444</td>
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</tbody>
</table>

**Salary 2012**

<table>
<thead>
<tr>
<th>Salary 2012</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$44,021</td>
<td></td>
</tr>
</tbody>
</table>
The Los Angeles Customs district is #1 in the U.S. with more than $283 billion per year in two-way trade value.

The five-county Los Angeles region is equivalent to the world's 17th largest economy and growing.

L.A. County is the manufacturing capital of the U.S. with more than 14,200 establishments, employing about 398,000 people representing extensive distribution and partnership opportunities.

L.A. County is home to 15 dynamic export-oriented industry clusters, supported by three world-class research institutions and 117 other colleges and universities.

Combined, the ports of Los Angeles and Long Beach, the Alameda Corridor rail system and the U.S.'s third most active (in terms of US $) international cargo airport (LAX) make up the core of Los Angeles County's highly efficient logistics infrastructure.

*The American Institute for International Development AID)*

### FOREIGN-TRADE ZONE (FTZ) PALMDALE

The Foreign-Trade Zone offers international traders, importers and exporters outstanding opportunities to take advantage of special custom privileges. These incentives can lower barriers to trade, improve cash flow and reduce or eliminate duty rates for goods.

Companies that locate within the FTZ may qualify for special financial incentives such as:

- Paying no duties on labor, overhead, or profit from FTZ operations.
- Enjoying substantially discounted cargo rates.
- Deferring Harbor Maintenance fees.
- Re-exporting materials duty-free.
- Adding value to the goods without affecting the assessed value.
- Eliminating delays in customs clearance and duty drawback procedures.
- And many more incentives and benefits as well.

If you import goods or materials for your business, please contact Kari Blackburn, Foreign Trade Zone Manager for the City of Palmdale 661/267-5125.
SMALL BUSINESS ADMINISTRATION

SBA provides small businesses with an array of financing for small businesses from the smallest needs in microlending — to substantial debt and equity investment capital (venture capital).

SBA triples Surety Bond Guarantee Ceiling; helping small business secure larger contracts and grow.

A major revision in the U.S. Small Business Administration’s Surety Bond Guarantee (SBG) Program more than triples the eligible contract amount, from $2 million to $6.5 million, the Agency will guarantee on surety bonds for both public and private contracts. The higher surety bond guarantee limits are expected to help construction and service sector small businesses gain greater access to private and public contracts and secure larger contracts vital to small business growth.

The revisions are a result of the Fiscal Year 2013 National Defense Authorization Act and are expected to bolster participation by surety bond agents and brokers and their surety companies in SBA’s SBG Program.

SBA partners with the surety industry to help small businesses that would otherwise be unable to obtain bonding in the traditional commercial marketplace. Under the partnership, SBA provides a guarantee to the participating surety company of between 70 and 90 percent of the bond amount if a contractor defaults or fails to perform.

SBA assistance in locating a participating surety company or agent, and completing application forms, is available online.

For more information on SBA programs visit www.sba.gov

SMALL BUSINESS DEVELOPMENT CENTER (SBDC) SERVING THE ANTELOPE VALLEY

The SBDC serving Northern Los Angeles County provides free one-on-one consulting engagements, workshops, trainings, networking and other resources to the local business community in the Antelope Valley, Santa Clarita Valley and San Fernando Valley. The SBDC headquarters is located in the Santa Clarita Valley where it’s hosted by College of the Canyons. Antelope Valley services are available in the SBDC office at the University of Antelope Valley (UAV), and two satellite locations in Palmdale. The SBDC’s team of experienced business adviser’s and trainers can provide expert advice and guidance to help entrepreneurs start new businesses, and help business owners successfully manage and grow existing businesses. In 2013 the SBDC hosted by College of the Canyons served almost 4,500 business owners and entrepreneurs, and helped them create 682 jobs, start 56 businesses, increase sales by $24 million and secure $13.8 million in capital. The SBDC is the SBA’s oldest and largest small business assistance program. To learn more and take advantage of the resources, please visit www.cocsbdc.org or email at sbdc@canyons.edu or call at 661.362.5900.

THE US DEPT. OF TREASURY HAS AUTHORIZED AN ADDITIONAL $27 MILLION IN FEDERAL FUNDING FOR THE CALIFORNIA SMALL BUSINESS LOAN GUARANTEE PROGRAM to provide loans to California small business owners and entrepreneurs.

The CSU Bakersfield Small Business Development Center (SBDC) might be the place for you! The CSU Bakersfield SBDC has the primary mission of promoting the development and growth of small businesses, throughout Kern County. We provide high quality, confidential one-on-one business consulting to assist business owners and those wanting to start a business at no fee to you. We are implementing CSUB student teams in Crowdfunding and Lean sigma six to better serve our businesses. We also offer low-cost training events, workshops, classes and our Wednesday Webinar series offers free business webinars on a variety of topics, localized to Kern County. Since October of 2010, our center has significantly impacted the Kern County economy.

In 2013, the CSUB SBDC assisted businesses with over $8,000,000 of capital infusion and assisted to create or retain over 100 jobs. The SBDC program is the SBA’s most successful small business assistance program to date. To take advantage and be part of its continued success, please visit our website at www.csub.edu/sbdc, email us at tbahena@csub.edu, or call us at 661.654.2856. You’ll be glad you did!

SMALL BUSINESS IS THE ENGINE OF ECONOMIC GROWTH. THERE ARE CURRENTLY OVER 22 MILLION SMALL BUSINESSES IN AMERICA — and the number is growing rapidly, with over 800,000 started last year, alone. Small business accounts for 99% of all U.S. businesses. It employs 53% of the private work force and contributes over half of the nation’s private gross domestic product.
The South Valley WorkSource Center, provides a host of services to both employers and employees.

Services for businesses include:
- No-cost job postings both locally and via the internet using our searchable on-line job bank
- No-cost job fair registration
- Customized recruiting to help you fill positions quickly
- Skills assessments of potential candidates to ensure they meet your criteria
- On-the-job and pre-employment training
- Conference rooms and private offices for interviews, trainings, orientations, etc.
- Business Incentive Information
- Business Advisory Council membership
- Antelope Valley Enterprise Zone Vouchering

Services for the job seeker include:
- One-on-one career counseling
- Employment preparation workshops
- Special training programs
- Job and career fairs
- Computers, printers, copy machines, fax, phones, and scanner
- Job leads and referrals
- Supportive services

Please contact the South Valley WorkSource Center at 661/265-7421 for more information or visit us at 38510 Sierra Highway or www.cityofpalmdale.org/svwc.

SOUTH VALLEY WORKSOURCE CENTER, PALMDALE, CALIFORNIA

ECONOMIC ROUNDTABLE REPORT 2014 | 15
On November 17, 2008, California Governor Arnold Schwarzenegger signed Executive Order S-14-08 requiring that “[a]ll retail sellers of electricity shall serve 33 percent of their load with renewable energy by 2020.”

In the ongoing effort to codify the ambitious 33 percent by 2020 goal, SBX1-2 was signed by Governor Edmund G. Brown, Jr., in April 2011. In his signing comments, Governor Brown noted that “This bill will bring many important benefits to California, including stimulating investment in green technologies in the state, creating tens of thousands of new jobs, improving local air quality, promoting energy independence, and reducing greenhouse gas emissions.”

**GREEN TECHNOLOGY**

Supervisor Antonovich has led the effort to promote use of clean energy technology in Los Angeles County. In January 2007, the Board of Supervisors unanimously approved his motion to build upon the Countywide Energy and Environmental Policy, by further supporting incentives that promote the use of sustainable building practices by other public entities as well as the private sector that reduce resource consumption, energy consumption, and release of pollutants and wastes, such as through the use of solar energy and water reclamation.

“As energy and construction cost continue to rise, it is apparent that sustainable building practices should be supported and encouraged,” said Supervisor Antonovich. According to the U.S. Green Building Council, buildings account for 65% of all electricity consumption in the U.S., contribute 30% of total greenhouse gas emissions, and are responsible for 30% of all raw materials used.

Sustainable design is the practice of creating healthier and more resource efficient models of construction, renovation, operation, maintenance, and demolition.

**FOR MORE INFORMATION**

- [https://www.sce.com/wps/portal/home/regulatory/renewable-alternative-power](https://www.sce.com/wps/portal/home/regulatory/renewable-alternative-power)
- [http://energy.ca.gov/renewables/](http://energy.ca.gov/renewables/)
- [www.aveconomy.org](http://www.aveconomy.org)

Sustainable or green buildings are good public policy and save taxpayer dollars—they are designed to use resources more efficiently. Sustainable buildings significantly reduce energy costs compared to traditional buildings, use materials efficiently to achieve lowest lifetime costs, and are more durable and flexible. In addition, sustainable buildings keep reusable, recyclable, and toxic building materials out of landfills.

**RENEWABLE POWER FOR SOUTHERN CALIFORNIA BY SCE**

Wind farms and solar plants typically are located in remote areas, far from where most of us live and work. To deliver wind and solar power to Southern California homes and businesses, our infrastructure must be expanded and upgraded. Our Tehachapi Renewable Transmission Project is the nation’s largest wind energy delivery infrastructure, and it’s one of many strategic investments we’re making to provide more renewable power.

The Tehachapi Renewable Transmission Project will deliver electricity from new wind farms in the Tehachapi area to SCE customers and the California transmission grid. Consisting of new and upgraded electric transmission lines and substations between eastern Kern County and San Bernardino County, it plays a vital role in meeting California’s renewable energy goal of 33 percent by the year 2020.
MOTION PICTURE & TELEVISION PRODUCTION

AV Film Office
In the past 12 years, California’s place as the epicenter of film & television production has dramatically diminished. Decisions about where to shoot for this highly mobile industry are largely dictated by financial considerations. The availability of state incentives are paramount to the decision making process. Unfortunately, the demand of productions wanting to stay in California, outstrips the available funds in the current California Film & Television Production Incentive.

Despite the draining loss of California’s signature industry, Antelope Valley continues to enjoy a measure of success hosting on-location filming and the economic benefits generated by each production day. Dollars spent with local hotels, restaurants, stores and vendors provide an average annual estimated economic impact of ten million dollars.

Realities of the Antelope Valley Film Office’s recent improvements and capabilities have contributed to the success of the growing perception that the AV is an attractive place to film. Improvements include the initiation of a sharply focused networking strategy; valley-wide recognition and endorsement of a single filming activities promotion entity; coordination and expediting of governmental agency permits with a single source application and building a consistent reputation of excellent support coordination.

2014 MILESTONES
New expanded office facilities with room to provide on-location independent filmmakers production company office space with technical assistance and networking links.
Film project up 7%: 332 vs. 289 in FY 11/12
Production Days up 10%: 553 vs. 503 in FY 11/12

- www.avfilm.com
- www.film.ca.gov

OUR REGION CONTINUES TO BRING IN REVENUE BY HOSTING ON-LOCATION FILMING AND THE ECONOMIC BENEFITS GENERATED BY EACH PRODUCTION DAY.

Kern Film Office
Filming in the Eastern Kern Area in 2013 (deserts, Mojave, etc).
Photography: 22
Film: 11
TV: 10
Commercials: 31
Other: 54

Commercials include such as Dodge, Duracell, GMC, Levi, Mercedes and a feature film in Mojave with Reese Witherspoon called “Wild”. Also filmed at the end of 2012 was Hangover Part III.

- www.filmkern.com
- www.filmdeserts.com
- www.filmcalifornia.com

AGRICULTURE

WE ARE CALIFORNIA!
http://www.californiagrown.org/

KERN COUNTY FARM BUREAU
661/397-9635

LOS ANGELES COUNTY FARM BUREAU
661/274-9709

U.C. COOPERATIVE EXTENSION COUNTY FARM ADVISOR
www.celosangeles.usda.gov

U.S. DEPARTMENT OF AGRICULTURE SERVICE CENTER
661/942-9549

Agriculture in California is a leading industry with cash farm receipts for 2011 totalling $43.5 billion (followed by Iowa $29.9b and Texas $22.7b). California farmers and ranchers produce more than 400 different crops and livestock commodities. California farming is family owned with less than 3% of California farmland owned by non-family corporations. In 2009 there were more than 81,000 farms in California, more than 65% of those are less than 50 acres in size.

California produces 80% of the world’s almonds and 99% of the nation’s pistachio’s with Kern County leading the state in production of both. Kern County leads the nation in carrot production. Our top ten commodities in ranked order are 1) Milk & Cream 2) Almonds 3) Grapes 4) Cattle & Calves 5) Nursery products 6) Strawberries 7) Hay 8) Lettuce 9) Walnuts 10) Tomatoes. We are the national leader in Ag exports.

According to the UC Agricultural Issues Center each dollar of farm production produces a return of $1.89 to the local economy. The economic benefits of agriculture extend far beyond crop sales, supporting millions of California jobs. 1 job in agricultural processing is equivalent to 2.46 jobs in related fields. And, for every 38 acres of Ag production, 1 job in Ag is created, according to a survey by the EDD.

MINING

The Antelope Valley is home to many diverse industries, but one in particular has provided an economic foundation for our area since 1927. Home to California’s largest open pit mine, Rio Tinto Minerals operates the world famous borax mine near Boron in eastern Kern County. Used as a laundry detergent for years, the mineral has many more uses in today’s modern world. Borax can be found in glass, ceramics, fiberglass, and even agricultural products as a micronutrient to increase crop yields. With more than 800 full-time employees based in Boron, Rio Tinto Minerals is committed to being a valued partner in the Antelope Valley to help drive long-term, sustainable economic growth.

Source: Antelope Valley Film Office, LA Agricultural Report.
Our regional allies are working diligently to meet the needs of our workforce by developing programs in our schools that not only provide career guidance and opportunities for our students, but also provide professional development opportunities for our teachers and counselors. While the hope in the past was to reach the milestone of 1,000 STEM students in the Aerospace Valley, the current estimate for the 2013/2014 school year is over 9,000 STEM students in the pipeline, with momentum continuing to grow. It is through the close relationship developed among Aerospace Valley educators, business, industry, and government that the groundswell has occurred.

In January 2002, the Career Prep Council formed a new Math, Science, Engineering, and Technology Consortium (MSET) focused on preparing more students for these related careers. The Consortium has representatives from academia, industry, business, and government, providing a representative cross section of the region. While investigating the shortfall of engineers and skilled technicians in the Aerospace Valley, MSET members learned:

• Engineers hired from outside the High Desert region did not readily adapt to the desert environment and did not stay.
• Local students that left the area to get an engineering degree seldom returned because they were offered employment in other areas.
• Local students that did return with an engineering degree provided stability to the workforce.

THE “GROW OUR OWN ENGINEERS” MOVEMENT IS BORN
In order to be successful in that endeavor, programs had to be developed in middle and high schools to provide a pathway for students desiring a technical career to prepare them for college and career.

The goal of the MSET Consortium is to facilitate an integrated technical education program where students can explore “technology” as a career and flow freely from elementary and secondary schools through community colleges, higher education and into the workforce. To be successful, county lines and school district boundaries had to be ignored to establish a single goal: to interest K-12 students in math, science and engineering careers and to provide those students with a career path that prepared them for an engineering degree program.

PROJECT LEAD THE WAY (PLTW)
is a national not-for-profit organization established to make middle and high school students more aware of the role engineers play in the workforce and the academic requirements necessary to qualify for entrance into an undergraduate collegiate program. The high school program is a four year sequence of scholastic courses, in conjunction with traditional mathematics and science courses that introduces students to the scope, rigor and discipline of engineering prior to entering college.

Today there are 11 high schools in the Aerospace Valley offering PLTW. This effort is feeding the pipeline of students interested in engineering careers. Likewise, these activities have stimulated similar efforts to establish the Gateway to Technology PLTW middle school program. There are currently 16 middle schools in the region with Gateway to Technology programs.

CAREER ACADEMIES
The Antelope Valley Union High School District (AVUHSD) currently houses 6 Career Academies, all of which include some STEM component.

• Green Enterprise at Antelope Valley High School (AVHS) (PLTW pre-engineering and business).
• Law and Government at Highland HS (crime scene investigation).
• Digital Design and Engineering at Knight HS (PLTW pre-engineering, 3D simulations).
• Agriculture and Environmental Science at Littlerock HS.
• Health Careers Academy and Falcon Academy of Sustainable Technology (FAST) (PLTW pre-engineering, automotive, construction, 3D simulations) at Palmdale High.

In addition, STEM career pathways and courses are in place at other high schools, including
• PLTW pre-engineering at Lancaster and Quartz Hill, health science with dental concentration at AVHS.
• Automotive technology at Highland, Littlerock, Quartz Hill and Desert Winds.
• Agriculture science at AVHS and Palmdale High.
• Computer multimedia design at every AVUHSD comprehensive site.

Many of the courses in these sequences are articulated with Antelope Valley College (AVC).
EAST KERN EDUCATION RESOURCE NETWORK (EKERN)
• Fosters advancement of K-16 education in East Kern County.
• Brought the K-16 Bridge Program to the East Kern region.

BRIDGE PROGRAM
• Provides a Bridge to postsecondary education by involving students and parents in a process that brings relevancy, rigor, and relationships to the educational journey.
• The goal is to create a quality program that uses the latest technology for the preparation and transition of students into a postsecondary world.
• As of 2011, the following East Kern County schools were involved with the Bridge Program: Cerro Coso Community College, Mojave and Tehachapi High Schools. Additionally, the Antelope Valley College Board of Trustees has approved the K-16 Program.

STEM Education also has community and industry support in the Aerospace Valley. For example: high and middle school teachers, as well as counselors, are provided opportunities to visit local businesses and industries to experience first-hand the potential job opportunities that could be available to their students.

STUDENTS ON ACADEMIC RISE (SOAR) HIGH SCHOOL
• Named one of California’s top 10 schools for two years in a row.
• 25% percent of the 2013 graduating class received their Associates degree from AVC along with their high school diploma.
• Incorporates a STEM focus.
• SOAR Prep Academy, a middle school within the Academies of the Antelope Valley (AAV) charter delivers Gateway to Technology modules including Design and Modeling, Automation and Robotics, Energy and the Environment, and Science of Technology, leading to the PLTW pre-engineering pathways in the high schools. New Biomedical Sciences pathways from PLTW have been introduced at both Eastside and Littlerock High Schools, beginning with the Principals of Biomedical Sciences course. Junior ROTC programs at AV, Highland, Lancaster and Littlerock High Schools also incorporate STEM principals within their curricula.

Specific examples of some of the pathways resulting from Project Lead the Way being implemented are:

MIDDLE/SECONDARY SCHOOL PROGRAMS
The Project Lead the Way “Gateway to Technology” program has been a great success in the middle schools. For example:

THE PALMDALE AEROSPACE ACADEMY
A joint effort created by the Palmdale School District, the City of Palmdale, and the AERO Institute.
www.tpaap.org.

DISCOVERY SCHOOL
• K-8 public school in the Lancaster School District
• Dual focus on STEM education and creating a college-going culture.
• Students in k-5 grades use either the “Engineering is Elementary” or a LEGO curriculum to understand engineering principals
• 6-8 graders in the STEM Academy study the Gateway to Technology (GTT) curriculum and take an Advancement Via Individual Determination (AVID) elective.

JOE WALKER MIDDLE SCHOOL
• Active participant in the STEM/PLTW programs.
• Approximately half of the entire student population is participating in one or more PLTW/GTT course
• Investigating a biomedical and an environmental engineering strand to be offered to the students.

HILLVIEW MIDDLE SCHOOL
• Has three LEGO robotics teams that are participating in the F.I.R.S.T. LEGO League.

STUDENT SERVICE = STUDENT SUCCESS
The Antelope Valley is comprised of 10 public school districts serving students from Pre-K through grade 12. Public Schools in the Antelope Valley continue to work collaboratively and individually to improve student achievement.

Our local school districts continue to provide programmatic educational choices for parents and students. Programs such as SOAR High School, SOAR Prep Academy, Palmdale Aerospace Academy and Westside’s newest Science Technology Engineering and Math (STEM) school, Gregg Anderson are just a few of the unique choices that parents have in preparing their students for the 21st Century.

The Antelope Valley Superintendents Association (A/VSA) provides a monthly opportunity for the district Superintendents to work together collaboratively in addressing the needs of our educational community specific to our area. A/VSA also provides an opportunity to work with the distinguished leaders at the local and state level in providing high quality educational programs to develop our future work force.

2013 MILESTONES FOR STEM EDUCATION IN THE ANTELOPE VALLEY:
• Launch of the CA. STEM Learning Network, a collaborative effort by the North Los Angeles and SE Kern County Schools & Business community.
• 2nd Annual STEMposium, with over 250 in attendance
• STEM Tour for business leaders to meet the educators and tour the schools
• AVC Palmdale Center created the STEM Industry Speaker Series http://www.avc.edu/palmdale/stem

STEM TRENDS IN THE ANTELOPE VALLEY:
• STEM immersion by students increased from 2505 in 2009 to 10039 in 2014!
• Increased participation in the East Kern MSET leaders
• Proficiencies improving

DROP-OUT RATES ARE DECREASING GRADUATION RATES ARE INCREASING

OVER 10,000 STEM STUDENTS ARE ESTIMATED FOR THE 2014/2015 SCHOOL YEAR

2012 Growth API Scores
2011 Growth API Scores
2010 Growth API Scores
2009 Growth API Scores
6th grade Honors Academy has a quarterly rotation of exploratory electives that include LEGO Robotics, Green City Challenge, PLTW, and Engineering Applications and Principles.

JACOBSEN MIDDLE SCHOOL
- Gateway to Technology program began in 2011, supplemented by an after-school program, robotics and RC aircraft activities, among others
- Approximately 70% of the students graduating from the pathway in 2011-2012 continued on to related education or training.
- In 2013, the Eagle Robotics Team won the Engineering Inspiration award for the fourth time; this award is the second-highest award of those presented by the FIRST International Competition.
- For the tenth year in a row the Lancaster High JROTC unit received the Distinguished Unit Award with Merit, the highest award a unit can receive.
- 6th grade Honors Academy has a quarterly rotation of exploratory electives that include LEGO Robotics, Green City Challenge, PLTW, and Engineering Applications and Principles.

HIGH SCHOOL PROGRAMS
- The Digital Design and Engineering Academy is a hybrid program combining engineering pathway students with multimedia pathway students in a team setting to accomplish common projects and goals.
- DD&E Projects include model solar homes, energy efficiency demonstrations, alternative rocket fuels, and miniature wind turbines.
- The CTE projects have been incorporated into core classes for writing, mathematics, and historical significance.
- DD&E students represent about 10% of the total KHS population.
- DD&E students accounted for almost 50% of those graduating with a grade point average of 4.0 or higher.
- Confirmed post-secondary transitions for DD&E graduates in 2012 were over 90%.
- College acceptances included 7 UC’s, 12 CSU’s and many private and out of state schools as well as community colleges and technical programs. Learn more at avrop.avhsd.org.
- Number one in the AVUHSD in the percentage of 12th graders who took and passed the AP exam in 2012.
- Approximately 70% of the students graduating from the pathway in 2011-2012 continued on to related education or training.
- In 2013, the Eagle Robotics Team won the Engineering Inspiration award for the fourth time; this award is the second-highest award of those presented by the FIRST International Competition.
- For the tenth year in a row the Lancaster High JROTC unit received the Distinguished Unit Award with Merit, the highest award a unit can receive.
- 6th grade Honors Academy has a quarterly rotation of exploratory electives that include LEGO Robotics, Green City Challenge, PLTW, and Engineering Applications and Principles.
- Students learn and utilize the Autodesk Inventor® software, in which they can receive an industry certification upon successfully passing an Autodesk exam.
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QUARTZ HILL HIGH SCHOOL
- PLTW pre-engineering pathway includes hands-on classes where students are challenged both intellectually and creatively. They learn how engineers work and what is involved in their jobs. The sequence also includes Digital Electronics, Principals of Engineering, Civil Engineering & Architecture.
- Home to the Agriculture and Environmental Science Academy.
- FFA Chapter won First Place in the Horticulture competition and Third Place in individual judging in 2012-2013.
- FFA was named a National Chapter, and selected as Southern California’s Outstanding National Chapter.
- For two years in a row, Littlerock’s API scores for Special Education have increased by 60 plus points.

LITTLEROCK HIGH SCHOOL
- Home to the Agriculture and Environmental Science Academy.
- FFA Chapter won First Place in the Horticulture competition and Third Place in individual judging in 2012-2013.
- FFA was named a National Chapter, and selected as Southern California’s Outstanding National Chapter.
- For two years in a row, Littlerock’s API scores for Special Education have increased by 60 plus points.

HIGHLAND HIGH SCHOOL
- Offers pre-engineering courses for grades 9-12 through Project Lead The Way.
- Principles of Engineering, a course designed to teach essential physics and programming so that students can design and build automated machines for solving design challenges.
- The Introduction to Engineering Design course helps students learn to create 3D models and create their own designs using computer programs to design and manufacture devices using the school’s 3D printer.
- Of the seniors graduating from the concentrator/capstone courses (Digital Electronics and Civil Engineering and Architecture) in 2011-2012, 73% scored proficient or above in English on the high school exit exam, and 86% scored proficient or above in math, while 100% received their diplomas.
- 51% of those went on to post-secondary education or training (33% in related disciplines, 17% in unrelated) within six months of graduation, while 8% were employed in related fields, and 8% were employed in unrelated fields.

AVUHS AND ANTELOPE VALLEY COLLEGE
In 2011 developed Senior Mathematics Acceleration and Preparation (S-MAP), in which high school seniors receive articulation credit for successfully completing algebra course module, using common software to individually tailor curriculum and assessments. The course, now offered at AV, Littlerock, Palmdale, and Highland, better prepares students to enter college level algebra courses without remediation.

TEHACHAPI HIGH SCHOOL
- Tehachapi High Engineering and Manufacturing Academy (THEMA).

DESSERT SANDS CHARTER HIGH
- Robotics program designed to foster interest in science and technology.

PALMDALE HIGH SCHOOL
- Falcon Academy of Sustainable Technologies (FAST) fastacademy.phsfalcons.org is a comprehensive four-year program that combines academic courses with career technical education focusing on environmental and ecological sustainable design, and engineering. The three distinct pathways are Automotive Technology, Building Technology and Game Design.

This information was assembled with the help of Bob Johnstone, Chair, Math, Science, Engineering, and Technology Consortium and Diane Walker Coordinator of College and Career Readiness, AVUHSD.
### PUBLIC SCHOOLS

**Antelope School District**
- **Acton-Agua Dulce Unified District (K-12)**
  - Phone: 661-269-0750
  - Website: www.aadusd.k12.ca.us
  - Students: 1,379  Schools: 4

**Antelope Valley Union High School District**
- Phone: 661-948-7655
- Website: www.avdistrict.org
- Students: 1,379  Schools: 4

**Antelope Union School District (K-12)**
- Phone: 661-269-0750
- Website: www.aadusd.k12.ca.us
- Students: 1,379  Schools: 4

**Eastside Union School District (K-8)**
- Phone: 661-952-1200
- Website: www.eastside.k12.ca.us
- Students: 3,378  Schools: 5

**Gorman School District (K-8)**
- Phone: 661-248-6441
- Website: www.gorman.k12.ca.us
- Students: 99  Schools: 1

**Hughes-Elizabeth Union School District (K-8)**
- Phone: 661-724-1231
- Website: www.heluesd.org
- Students: 279  Schools: 1

**Keppel Union School District (K-8)**
- Phone: 661-944-2155
- Website: www.keppel.k12.ca.us
- Students: 2,775  Schools: 6

**Lancaster Elementary School District (K-8)**
- Phone: 661-948-4661
- Website: www.lancsd.org
- Students: 15,069  Schools: 20

**Palmdale School District (K-8)**
- Phone: 661-947-7191
- Website: www.palmdalesd.org
- Students: 19,705  Schools: 24

**Westside Union Elementary School District (K-8)**
- Phone: 661-722-0716
- Website: www.westside.k12.ca.us
- Students: 8,664  Schools: 11

**Wilson School District (K-8)**
- Phone: 661-264-3777
- Website: www.wilsontsd.net
- Students: 1,352  Schools: 2

**Kern County Districts Schools**
- **Mojave Unified School District (K-12)**
  - Phone: 661-824-4001
  - Website: www.mojave.k12.ca.us
  - Students: 2,746  Schools: 7

**Muroc Joint Unified School District (K-12)**
- Phone: 661-769-4821
- Website: www.muroc.k12.ca.us
- Students: 2,117  Schools: 4

**Southern Kern Unified (K-Adult)**
- Phone: 661-256-5000
- Website: www.skusd.k12.ca.us
- Students: 3,100  Schools: 5

### PRIVATE SCHOOLS

**Antelope Valley Adventist Academy**
- Phone: 661-942-6552
- Grade: K-8th
- 2011 Enrollment: 91

**Antelope Valley Christian School**
- Phone: 661-943-0044
- Grade: P-12th
- 2011 Enrollment: 300

**Bethel Christian Academy**
- Phone: 661-943-2224
- Grade: P-12th
- 2011 Enrollment: 380

**Carden School of Tehachapi**
- Phone: 661-822-9565
- Grade: K-8th
- 2011 Enrollment: 83

**Desert Christian School**
- Phone: 661-948-5071
- Grade: P-12th
- 2011 Enrollment: 1,317

**Desert Vineyard Christian School**
- Phone: 661-948-3766
- Grade: P-6th
- 2011 Enrollment: 200

**Grace Lutheran School**
- Phone: 661-948-1018
- Grade: P-8th
- 2011 Enrollment: 97

**Heritage Oak School**
- Phone: 661-823-0885
- Grade: K-12th
- 2011 Enrollment: 93

**High Desert Adventist Christian School**
- Phone: 760-446-6114
- Grade: 1st-8th
- 2011 Enrollment: 22

**Immanuel Christian School**
- Phone: 760-375-8673
- Grade: K-12th
- 2011 Enrollment: 180

**Lancaster Baptist School**
- Phone: 661-946-4668
- Grade: K-12th
- 2011 Enrollment: 420

**Paradise Christian School**
- Phone: 661-943-3255
- Grade: 9th-12th
- 2011 Enrollment: 720

**Pearblossom Private School**
- Phone: 661-944-0914
- Grade: K-12th
- 2011 Enrollment: 80

**Sacred Heart Catholic School**
- Phone: 661-948-3613
- Grade: K-8th
- 2011 Enrollment: 313

**St. Mary’s Catholic School**
- Phone: 661-273-5555
- Grade: K-8th
- 2011 Enrollment: 277

**Westside Christian School**
- Phone: 661-947-7000
- Grade: K-8th
- 2011 Enrollment: 205

**Total 2011 Enrollment:** 4,858
The comprehensive community college continues to focus significant resources into science, technology, engineering and math (STEM) education, including the opening of a 105,085-square-foot Health and Sciences Building that rivals those of any university. Antelope Valley College has obtained a federal grant to develop a STEM “Center of Excellence” at its Palmdale Center, 1529 E. Palmdale Blvd.

The $52 million Health and Sciences building includes state-of-the-art laboratories that serve such programs as radiologic technology, registered nursing, respiratory care, anthropology, astronomy, biological sciences, chemistry, geosciences and physics. Health sciences lab space on the second floor resembles a hospital, including a 2,000-square-foot surgery demonstration lab.

Students have access to the college’s first Virtual Science lab (planetarium), a telescope observation deck, and a Subway restaurant that provides students convenient access to food — an important factor in the northerly expansion of the campus.

Antelope Valley College has obtained a federal grant to develop a STEM “Center of Excellence” at its Palmdale Center, 1529 E. Palmdale Blvd. The approximate capacity of the building at any given time is 1,370 people, with a daily maximum traffic volume of approximately 6,800 people.

Both Antelope Valley College and Cerro Coso Community College in Ridgecrest have partnered with California State University, Long Beach (CSULB) to support CSULB’s offering of bachelor degree programs in mechanical and electrical engineering in the Antelope Valley — part of a significant local effort to produce more “homegrown” engineers for the local aerospace industry.

The three education institutions have created a “seamless pathway” for students to attain engineering degrees with students completing their lower division requirements at the community colleges and then transferring to CSULB’s local program.

Also, AVC hosts an Early College High School program, Students on the Academic Rise (SOAR) High School — whose students have among the highest achievement scores in California — and California State University, Bakersfield-Antelope Valley, which offers bachelor’s and master’s degree programs at AVC’s Lancaster campus.

Brandman University is a private non-profit, institution accredited by the Western Association of Schools and Colleges (WASC). Brandman serves more than 10,000 students annually through 26 campuses and online services in California and Washington, and offers 52 undergraduate, graduate, credential, and certificate programs in arts and sciences, business, education and health.

The campus is located on the north end of Antelope Valley College and CSUB-AV offers accredited Bachelor Degree completion programs for those who have completed general education work at a community college. Bachelor Degrees include Business Administration (management, economics, general), Child, Adolescent & Family Studies, Communications, Criminal Justice, English, Environmental Resource Management (on-line through Extended University), Liberal Studies (IBEST), Nursing (RN to BSN on-line only) and...
Sociology (Human Services). Master’s Degrees are also available in Business Administration ( MBA), Educational Administration ( MA), Special Education. Educational Curriculum & Instruction, and Administration ( MSA) are through the Extended University. Also offered are teaching credential programs in Elementary Education, Single Subject and Special Education for those who have completed a Bachelors Degree.

CALIFORNIA STATE UNIVERSITY, LONG BEACH
45356 Division Street, Lancaster, CA 93535 • 661/723-6429

The College of Engineering at California State University, Long Beach is offering Electrical and Mechanical Engineering degree completion programs in the Antelope Valley. The Antelope Valley Engineering Program is accredited by the Western Association of Schools and Colleges. The program’s location offers unprecedented access to industry professionals, real-world engineering projects, and internships with local companies.

Before enrolling in the program, students must have completed their first two years of coursework at community college or other university. Students will have access to state-of-the-art laboratories, and a provided hands-on learning opportunities while obtaining their Bachelor of Science in Electrical or Mechanical Engineering at the Lancaster University Center.

CERRO COSO COMMUNITY COLLEGE
3000 College Heights Blvd., Ridgecrest, CA 93555
760/384-6100 • www.cerrocoso.edu

Students/programs
Number of Degree Programs Offered: 30
Number of Certificate Programs Offered: 39
Fall 2011 Student Enrollment: 6,482

Faculty/staff
Total Faculty: 56
Faculty holding Ph.D.: 9
Total number of employees: 290

DEVRY UNIVERSITY
39115 Trade Center Drive, Suite 100, Palmdale, CA 93550
661/224-2923 • www.devry.edu

DeVry University is education working. Ninety-six of the Fortune 100 companies hire DeVry graduates.

Our practical approach to education in career fields of Business and Technology management make a DeVry degree one that employers value. Courses are offered on-site, on-line, and a hybrid of the two.

EMBRY RIDDLE AERONAUTICAL UNIVERSITY
886/462-3728 • www.erau.edu

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**NOT ONLY IS OUR REGION RESPONSIBLE FOR SEVERAL AERONAUTICAL BREAKTHROUGHS—OUR AEROSPACE INDUSTRY IS HEALTHY AND THRIVING**

**CAL UAS AT INYOKERN AIRPORT**
Cal UAS is located in the heart of aviation development, home to one of the highest concentrations of intellectual capital in military, industrial and educational entities in our country. The headquarters at Inyokern Airport sits under 20,000 square miles of pristine airspace — the largest contiguous restricted airspace in the country — while remaining close to existing and potential partners in this endeavor. The remote location offers enough infrastructure to support industry, as well as enough space for future expansion. Climatic and geographic diversity for testing under virtually every condition cinch IYK as the most promising location for unmanned development.

Cal UAS is unique among other sites in garnering almost unilateral support from local stakeholders, who view the local site as the most probable avenue for achieving economic independence in a rural community dominated by federal employment. County partners recognize the tremendous advantage of hosting a site that will lead to technological advancement in agriculture — one of Kern’s most important industries. State leaders see potential for new job creation in this burgeoning industry as a crucial element to helping California recover from one of the longest economic slumps in history.

In 2013, the state of California unveiled Cal UAS as an innovation hub for advancements in defense, aerospace and energy-related technologies. Cal UAS officials meanwhile have expanded partnerships to create a nexus for refining existing technology and forging future innovations that are potentially as innumerable as the applications this young industry is expected to yield. www.caluas.com

**NASA**
NASA Dryden Flight Research Center is NASA’s premier installation for flight research for current and future aerospace vehicles. Dryden also plays a key role in NASA’s development of next-generation access-to-space, reusable launch vehicles from commercial partners and Earth and space science research.

In 2013, Dryden logged 3,271 flight hours including 972 sorties in 25 different modified and unique aircraft and science missions around the world. First flights of the Lockheed-Martin X-56 Multi-Use Technology Testbed and the Sierra Nevada Corporation’s Dream Chaser engineering test spacecraft were based at Dryden.

Also flown were the first flight of a DC-8 with a new alternative fuel, the first flight of Ikhana in a new configuration, the first Southern Hemisphere deployment of the Stratospheric Observatory for Infrared Astronomy, or SOFIA, to New Zealand and the first dual deployment of NASA Global Hawks to the Wallops Flight Facility.

**“FIRSTS” FOR DRYDEN AND NASA IN 2013:**
- First Southern Hemisphere deployment of SOFIA to New Zealand,
- First flight of the X-56 Multi-Utility Testbed research aircraft,
- First dual deployment of NASA Global Hawk to Wallops Flight Facility,
- First controlled flight from the Wallops East Coast Global Hawk Operations Control Room,
- First flight of Ikhana UAV in an updated Block-1 configuration,
- First flight of a NASA research testbed aircraft (DC-8) with alternative fuel
- First flight of Sierra Nevada – Dream Chaser spaceplane, and
- First flight of the hydrogen powered, long-endurance Boeing Phantom Eye vehicle.

**BOEING**
Boeing is the world’s leading aerospace company and the largest manufacturer of commercial jetliners and military aircraft combined. Additionally, Boeing designs and manufactures rotorcraft, electronic and defense systems, missiles, satellites, launch vehicles and advanced information and communication systems. As a major service provider to NASA, Boeing is the prime contractor for the International Space Station. The company also provides numerous military and commercial airline support services.
Boeing has been a part of California and its rich aerospace legacy for more than 90 years. The company’s presence in the state dates back to 1922, when aviation pioneer Donald Douglas Sr. built aircraft in Santa Monica. Today Boeing occupies a diversified footprint spanning commercial aviation; military aircraft and satellite manufacturing; and new markets such as cyber security. Boeing has approximately 19,000 employees in California, making it one of the state’s largest private employers.

In the Antelope Valley, Boeing conducts ground and flight testing of both military and commercial products. Below are some key program milestones for 2013:

X-48 Blended Wing Body (BWB) completed its highly successful aeronautics research and flight test program at NASA Dryden Flight Research Center.

The Phantom Eye high altitude long endurance (HALE) unmanned aircraft system has completed five test missions to date. The most recent flight was in September 2013. Phantom Eye, which uses a liquid hydrogen propulsion system, is designed to stay aloft for up to four days while carrying a 450-pound payload.

The X-51A WaveRider, an unmanned, autonomous, ramjet-powered hypersonic flight-test demonstrator for the U.S. Air Force, flew the longest air-breathing, scramjet-powered hypersonic flight in history during its May 1, 2013 flight. A U.S. Air Force B-52H Stratofortress from Edwards Air Force Base released the X-51A from 50,000 feet.

Boeing has conducted a number of flight tests out of Victorville and Edwards AFB with the 787-9 Dreamliner, the second member of the super-efficient 787 family. Boeing is on track to complete testing in the spring and deliver the 787-9 to launch customer Air New Zealand in mid-2014.

In the fall of 2013, the first F-15SA fighter jets arrived in Palmdale from St. Louis to begin an extensive flight test program that will continue into 2016.

Boeing provides support to, and partners with, the Air Force, Navy, and NASA on programs (with Flight Test, Modifications, and Logistics Support) in the Greater Antelope Valley including: B-1B, B-52, F-38C, F-22, F/A-18, F-15SA, and C-17.

LOCKHEED MARTIN

Lockheed Martin is a global security and aerospace company that employs approximately 115,000 people worldwide and more than 3,000 people locally. The Antelope Valley location is home to the famed Skunk Works® known for innovative solutions that push the state of the art. Working advanced development projects, the Skunk Works team is focused on rapid prototyping, design, development, manufacture, integration and sustainment of manned and unmanned aircraft systems. Employees are very active in the community supporting numerous events with a significant emphasis working to inspire students to pursue careers in the technology arena and supporting veterans and military causes.

NORTHROP GRUMMAN

Northrop Grumman Corporation’s F-35 Integrated Assembly Line (IAL) was named “Assembly Plant of the Year” by Assembly Magazine in recognition for the facility’s world-class processes to reduce costs, increase productivity and improve quality. Northrop Grumman is the first aerospace company to receive this award. Inspired by automation systems used by automakers, the IAL was designed and developed by Northrop Grumman, working with Detroit-based KUKA Systems Corporation’s Aerospace Division, a commercial automation integrator. The IAL is central to producing the F-35’s center fuselage and driving new levels of efficiency into decreasing process times and increasing precision. The IAL is one example, where Northrop Grumman maximizes robotics and automation, providing additional capacity and assembly capability while meeting engineering tolerances that are not easily achieved using manual methods.

Northrop Grumman Announces Centers of Excellence in Florida, California and New York. The Palmdale facility is named as the Palmdale Aircraft Integration Center of Excellence

Northrop Grumman’s Palmdale Integration Center of Excellence Employees Raise More Than $105,000 for Local Families in Need Northrop Grumman Celebrates 20th Anniversary of First B-2 Spirit Delivery Northrop Grumman receives a $114 million contract from the U.S. Air Force to build three more Block 30 Global Hawk unmanned aircraft systems and associated sensors. Global Hawk Aids in Philippine Relief Efforts

MOJAVE AIR AND SPACE PORT

Mojave Air and Space Port emerged as the leading aerospace test center for commercial operations in North America. With over 71 companies operating here, and employing over 2,500 full and part-time workers — we are engaged in flight development from light industrial to highly advanced aerospace design, flight test and research, and even heavy rail industrial manufacturing.

FOX AIRFIELD

Located in the City of Lancaster, General Wm. J. Fox Airfield facilitated over $2,000 general aviation takeoffs and landings in 2013. The airport is home to just under 200 based aircraft, the U.S. Dept. of Forestry’s air tanker base, an aeronautical museum, and numerous aviation businesses. With and Air Traffic Control Tower operating daily, state-of-the-art navigation aids, and weather reporting equipment, the airport safely and efficiently accommodates a wide range of fixed wing and rotary wing aircraft.

The airport directly supports approx. 115 jobs, with an associated labor income of nearly $6.8 million annually. The airport and surrounding communities benefit from the estimated $14 million in total airport related (direct, indirect and induced) spending each year.

www.dpw.laounty.gov/avi/airports

INYOKERN AIRPORT

• One million acres of California desert
• Desert, mountain and maritime environments
• 350 clear flying days a year

Unrivaled test sites under the largest contiguous block of restricted airspace in the nation (22,000 miles, or 12% of California’s total airspace)

The technical and innovative culture has for decades been leveraging the natural advantages offered by California — enhanced by the protection of that airspace and the placement of key infrastructure.

✅QUICK FACTS

EDWARDS AIR FORCE BASE

AIR FORCE FLIGHT TEST CENTER:

<table>
<thead>
<tr>
<th>Military Personnel</th>
<th>Average Annual Pay</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Active, reserves/natl guard, etc)</td>
<td>$52,642</td>
</tr>
<tr>
<td>Civilian Personnel</td>
<td>Estimated annual dollar value of indirect jobs created</td>
</tr>
<tr>
<td>8,521</td>
<td>$655,445,542</td>
</tr>
<tr>
<td>Family members</td>
<td>Estimated Total Value of Jobs Created</td>
</tr>
<tr>
<td>2,714</td>
<td>$655,445,542</td>
</tr>
<tr>
<td>TOTAL PERSONNEL</td>
<td>$1.52 Billion</td>
</tr>
<tr>
<td>13,361</td>
<td>*As reported in the 2012 Economic Impact Analysis</td>
</tr>
</tbody>
</table>

| Military Pay | TOTAL PAYROLL |
| $128,229,266 | $653,703,280 |
| Civilian Pay | $214,535,879 |
| $525,474,014 | |
| TOTAL PAYROLL | *25 |
| $653,703,280 | $214,535,879 |

COMBINED ECONOMIC IMPACT:

$1.52 Billion

www.edwards.af.mil

ECONOMIC ROUNDTABLE REPORT 2014 | 25
THE GROWTH OF INDUSTRY IN THE REGION GIVES INSIGHT INTO THE FACT THAT OUR LOCAL ECONOMY IS THRIVING

LANCASTER
In addition to business attraction, the City of Lancaster has once again been named Most Business-Friendly City in Los Angeles County among cities with a population of 50,000 or greater by the Los Angeles County Economic Development Corporation (LAEDC). Lancaster is the first city in the history of the program to receive the award twice, with a previous win in 2007. To continue strengthening this business-friendly atmosphere, the City of Lancaster also extended the Building Incentive Stimulus Program for new commercial properties and existing home tracts. For new commercial and industrial development, development impact fees will be deferred from building permit issuance to the Certificate of Occupancy. This program will be in effect from July 1, 2013 through June 30, 2014 in order to help stimulate the local job market, eliminate blight and nuisances, increase property values, and encourage developers to continue building in the City of Lancaster.

BUILD YOUR DREAMS (BYD)
$4 Million investment • 150 new local jobs
In May 2013, leading international battery, vehicle manufacturing and renewable energy firm BYD announced the launch of its e-bus and energy storage system (large-scale battery) manufacturing facilities in the City of Lancaster. These complexes, which occupy 160,000 square feet of industrial space, mark the world-renowned firm’s first manufacturing facilities in North America. As BYD’s presence in the United States continues to grow, the firm will draw upon the extensive manufacturing and engineering expertise of the Antelope Valley’s labor force to develop and perfect their e-bus and energy storage technology. Short for “Build Your Dreams,” BYD boasts more than 160,000 employees around the world, with operations in China, the US, Europe, Japan, South Korea, India, Taiwan, Hong Kong, and other regions.

MORTON MANUFACTURING
350 new local jobs
November 2013 marked the grand opening of Morton Manufacturing, an 88,000-square-foot industrial facility in the Lancaster Business Park. Since its inception in 1967, Morton has specialized in the production of nickel-alloy bolts for gas-turbine aircraft engines. The firm’s client list includes such companies as Rolls Royce, Pratt & Whitney and General Electric. The new facility, which marks a 96% increase in size over the company’s former facility, will house the firm’s corporate headquarters and manufacturing operations.

Morton’s move will bring 350 jobs to the Antelope Valley, including 200 existing positions as well as up to 150 new hires.

KAISER PERMANENTE
Kaiser Permanente is nearing completion of their state-of-the-art, 136,000-square-foot medical office building. The new center is just a portion of a master-planned, full-service hospital campus to be developed in the future.

LANCASTER HOTELS
Two new hotels are adding their names to the growing list of lodging facilities catering to the needs of tourists and business visitors in Lancaster.

The Marriot TownPlace Suites forms the cornerstone of the Lancaster Spectrum Center at 20th Street West and the Antelope Valley Freeway. Slated to include 150 rooms and suites, the extended-stay hotel will feature a pool and fitness center, business services and more.

Best Western is also bringing its worldwide brand to Lancaster with a new 88-room, 47,000-square-foot hotel adjacent to the 14 freeway at Avenue I. The complex will feature nearly 12,000 square feet of retail space and a 5,000-square-foot restaurant. The two additions join Hilton’s Hampton Inn and Homewood Suites in Front Row Center, together with a cluster of hotels around Avenue K and the 14 Freeway which includes SpringHill Suites by Marriott, Comfort Inn, Holiday Inn Express, and the Oxford Inn. Centrally located along Sierra Highway is America’s Best Value Inn & Suites, formerly the Inn of Lancaster. To further strengthen Lancaster’s hospitality industry, the seven largest hotels have teamed with the City of Lancaster and community stakeholders to form the Lancaster Tourism Business Improvement District (TBID). The TBID creates a new, private-sector budget to attract tourism and generate new overnight stays, funding the marketing efforts of the Destination Lancaster convention and visitors’ bureau.

PALMDALE
Palmdale continues to be the destination for businesses to start, relocate and above all, grow! As a result, residents have greater opportunities to shop, dine and work close to home. We have created some excellent business parks and retail corridors for businesses to thrive and we continue to attract potential manufacturers to come to Palmdale to take advantage of all that we have to offer – a skilled workforce, outstanding retail and restaurants, beautiful parks and amenities and affordable housing.
Kinkisharyo International, from Osaka Japan, is a light rail car manufacturer that has been customizing solutions for urban transit agencies worldwide. After designing and manufacturing more than ten thousand railcars, Kinkisharyo has become the number one supplier of low-floor light rail vehicles in North America.

Kinkisharyo received an $891 million dollar railcar contract from the Los Angeles County Metropolitan Transportation Authority to deliver 235 cars for use on the region’s expanding light-rail network. Kinkisharyo is currently setting up their manufacturing facility at Site 9, in Palmdale and looking to hire more than 150 employees for the facility.

**Palmdale Power Plant**

- More than 800 construction jobs for 3 years
- 35 high-paying full-time jobs
- $5 million into the local economy annually

Summit Power Group LLC, an energy project developer from Seattle, Washington, has been approved to purchase the 570 megawatt Palmade Power Plant project. The 570 megawatt project, hailed by the EPA as a “model for power plants across the nation,” and the “cleanest power plant ever permitted,” will provide more than 800 construction jobs for up to 3 years, 35 high-paying full-time jobs to operate the plant and dozens of support jobs and will infuse $5 million into the local economy annually. In August 2011, after three years of intense study and scrutiny, the California Energy Commission (CEC) approved the Palmdale Power Plant, followed by the Environmental Protection Agency’s (EPA) review and issuance of their permit for the construction and operation of the project. “This is the most scrutinized project in the history of the Antelope Valley,” said Palmdale’s Director of Public Works Mike Mische.

The Palmdale Power Plant will bring enormous benefits to the Antelope Valley through direct local expenditures, taxes, regional economic benefits, energy and jobs. The project will also pay for a $20 million dollar recycled water interconnect between the treatment plants in Lancaster and Palmdale.

**Palmdale Regional Airport**

In addition to our great success in the manufacturing sector, Los Angeles World Airports (LAWA) has agreed to transfer the Palmdale Regional Airport back to the City. The transfer is underway and Palmdale is currently exploring new opportunities at Palmdale Regional Airport.

**Tehachapi**

Tehachapi’s tag line, if you will, “LIVE UP” was created with the assistance of North Star Destinations. Adopted in 2012 in conjunction with a rather lengthy branding initiative. The statement below is an excerpt from the branding efforts conclusionary narrative.

You can tell the moment the road starts its gradual rise that something is different here. It’s more than merely a feeling, though, as breathing itself is noticeably easier in the purer mountain air. Your lungs drink in the clean scent of pine and cooler breezes. The congestion of the city is but a distant memory as you climb higher and higher above it all. And you feel lighter than you have in a long time.

Two mule deer dart across the road as an owl screeches overhead. Rush hour, you muse. You notice the outdoors and your surroundings in ways you never have before. Your senses are heightened. Greens appear more lush, yellows and golds richer and reds are visibly crisper than they are down below.

Your spirits soar in proportion to the elevation. Maybe it’s the stunningly beautiful mountain scenery. Or, the serenity itself. Up here, you can actually hear yourself think. In fact, you find yourself thinking about things you haven’t thought about in years.

Perhaps, there’s something to the fact that the fresh air up here actually does free the mind. Your vision seems clearer; your thoughts are sharper and more focused. Refocused actually, on things that seem to really matter, such as family, friends, a sense of community and personal growth. And ideas come faster, more abundantly. Dreams that no longer seemed possible now seem within reach.

You realize that up here in the mountains, it’s not just dreaming that comes easily and naturally, though. Living does, too. Because it’s a lifestyle that begs for a change of pace, a change in priorities and the kind of positive personal change that only happens when you are able to get a different perspective. One that only comes from being up high.

Here in Tehachapi, living up means reaching new heights professionally and personally, as well as mentally and physically. It means you’re consistently working up, playing up and growing up in every sense of the word.

Tehachapi has the best of both worlds. In Tehachapi we enjoy a Sierra Nevada Foothills lifestyle and sense of place while possessing an educational system, labor force and infrastructure capabilities associated with more urban areas.

So we pose the question how many ways can life in the metro confound you? How many hassles add up to too many hassles? Smog, crime exacerbate rent, commutes that neither add to your business nor your family. How many distractions does it take to erode the enthusiasm you have for entrepreneurship?

So for business owners contemplating a relocation that are less interested in incentives and subsidies and more interested in quality of life and work force readiness we invite you to Live Up, Start Up, Move Up, Work Up and Play Up to Tehachapi.

**ECONOMIC ROUNDTABLE REPORT 2014 | 27**
ANTEROPE VALLEY TRANSIT AUTHORITY

AVTA business office hours are Monday through Friday from 8:00 am to 5:00 pm.
Located at 42210 6th Street West • Lancaster, CA 93534
661/945-9445 • Fax 661/729-2615

AVTA ELECTRIC BUSES SLATED FOR APRIL DELIVERY

The Antelope Valley Transit Authority (AVTA) is excited to embark on a demonstration project to test out two BYD electric buses on local transit routes. Funding for the 12 month project is coming from a $1.9 million grant from Fifth District Supervisor Michael Antonovich’s allocation of Proposition A Local Return funds.

“We are extremely grateful to Supervisor Antonovich and the Los Angeles County Board of Supervisors for their generosity in providing the funds,” stated Executive Director Julie Austin. “It’s very exciting to be out in front of such a revolutionary project.”

The demonstration project will analyze how well electric buses perform on Antelope Valley’s longer than average transit routes during various seasons. The Antelope Valley is known for its desert climate and is the perfect place to evaluate performance in excessive heat, wind, and snow, as well as mild temperatures. The analysis will provide AVTA with information necessary to evaluate the bus’s battery life and determine the best way to incorporate additional electric buses into the fleet. The AVTA also plans to use inductive WAVE technology to wirelessly charge the bus battery en route, enabling the buses to stay on the road longer and extending the life of the battery.

For AVTA Board Chairman Norm Hickling this is an exciting time to be leading the agency. States Hickling, “Our vision is to be a nationally recognized leader in transit and this type of endeavor is a major step toward that goal.”

AVTA staff is currently evaluating options for funding the incremental cost difference for future electric bus purchases. Fuel savings and a reduction in maintenance costs will partially offset the difference and AVTA is actively seeking discretionary grant opportunities. The AVTA recently hired a federal advocacy firm to help identify additional sources of funding. They are also evaluating leasing versus purchasing buses.

The AVTA serves a population of more than 450,000 residents in the cities of Lancaster and Palmdale as well as the unincorporated portions of northern Los Angeles County. In 2013, the transit agency provided 3.5 million rides through its Local Transit, ParaTransit, and Commuter services. AVTA’s total service area covers 1,200 square miles and it is bounded by the Kern County line to the north, the San Bernardino County line to the east, the Angeles National Forest to the south, and Interstate 5 to the West.

NORTH COUNTY TRANSPORTER

The North County TRANSPorter is a midday bus service connecting the Antelope Valley with Santa Clarita. It began operating in August 2012, and has been a huge success with more than 800 Valley residents using the service on a weekly basis.

The North County TRANSPorter is being funded by Los Angeles County thanks to the efforts of Fifth District Supervisor Michael Antonovich who moved the project forward after residents expressed the need for more public transit into the Los Angeles basin. Prior to rollout of the TRANSPorter service, transit options into Los Angeles were only available in the early morning and late afternoon hours.

Since service began, the North County TRANSPorter has become a vital link for hundreds of resident providing freedom to travel throughout Los Angeles and beyond. The service has also provided more options for AVTA commuters who prefer to return to the Antelope Valley earlier in the day. The North County TRANSPorter operates nine runs a day between the Palmdale Transportation Center and the Metrolink Station in Newhall. A one way trip is $4.00 and a Metrolink ticket is accepted as valid fare. Discounts apply to seniors, veterans and persons with disabilities.

The AVTA is extremely proud of the North County TRANSPorter and thankful to Supervisor Antonovich for the two year funding commitment which has helped the fledgling service become established.

High Desert Corridor Project to provide major transportation upgrades to the Antelope Valley

The High Desert Corridor (HDC) project proposes a multipurpose transportation link from SR-14 (the Antelope Valley Freeway), across I-15, and ending at SR-18 in San Bernardino. The collaborative project between Los Angeles County, San Bernardino County, Metro, Caltrans, several cities, and other stakeholders, would connect some of the fastest growing residential, commercial, and industrial areas in Southern California, including the Antelope Valley and cities in San Bernardino County. The draft environmental report for this project is scheduled to be released for public review in summer 2014 with public hearings also to be held in 2014. Based on public comments and the technical evaluation, a preferred alternative will be chosen in the final environmental document anticipated in winter 2014-2015. For more information, visit www.metro.net/projects/high-desert-corridor.

Commuter Ridership

<table>
<thead>
<tr>
<th>Year</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>202,105</td>
<td>236,856</td>
<td>258,903</td>
<td>288,541</td>
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Local Ridership

<table>
<thead>
<tr>
<th>Year</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,594,002</td>
<td>2,617,381</td>
<td>2,880,423</td>
<td>3,204,698</td>
</tr>
</tbody>
</table>
### Metrolink

#### Daily Station Boardings

Average Weekday Ridership (July-Sep 2012)

- **Glendale**: 725
- **Burbank**: 1,085
- **Sun Valley**: 89
- **Sylmar/SF**: 505
- **Newhall**: 341
- **Santa Clarita**: 350
- **Princessa**: 501
- **Vincent**: 119
- **Palmdale**: 440
- **Lancaster**: 430

For personalized commute planning and Metrolink information, call the Customer Service Center at 800/371-LINK (5465). Recorded Metrolink schedules are available 24 hours a day and operators are available Monday through Friday from 6:00 am to 8:00 pm and Saturday 8:00 am to 5:00 pm.

### Retail Sales Growth

<table>
<thead>
<tr>
<th>Calendar Year</th>
<th>Lancaster</th>
<th>Palmdale</th>
<th>Ridgecrest</th>
<th>Tehachapi</th>
<th>California City</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>$1,663,012,000</td>
<td>$1,412,692,700</td>
<td>$269,414,300</td>
<td>$137,379,400</td>
<td>$35,738,600</td>
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<tr>
<td>2009</td>
<td>$1,291,569,000</td>
<td>$1,265,627,500</td>
<td>$285,120,400</td>
<td>$139,840,000</td>
<td>$30,965,000</td>
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<tr>
<td>2010</td>
<td>$1,308,968,000</td>
<td>$1,291,750,500</td>
<td>$275,380,800</td>
<td>$135,484,000</td>
<td>$31,571,100</td>
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<tr>
<td>2011</td>
<td>$1,468,176,100</td>
<td>$1,356,565,000</td>
<td>$226,702,687</td>
<td>$211,009,000</td>
<td>$27,510,200</td>
</tr>
<tr>
<td>2012</td>
<td>$1,555,835,900</td>
<td>$1,520,829,100</td>
<td>$235,531,000</td>
<td>$31,827,100</td>
<td></td>
</tr>
</tbody>
</table>

**Total: 9.41%**
The Antelope Valley continues to offer residents some of the most attainable housing in the state of California. Far from the typical perception of affordable housing, the Antelope Valley offers a large variety of spacious homes in an assortment of settings including gated communities and country club sites as well as equestrian estates and low density developments with lot sizes ranging from 1/2 to 2 1/2 acres. Our average housing prices are 30-50% less than nearly all other California housing markets.

**OUR REGION’S HOUSING MARKET ISN’T JUST ABOUT PRICE, IT’S ABOUT VALUE**

**AVERAGE PRICE PER SQUARE FOOT-2013**

<table>
<thead>
<tr>
<th>Region</th>
<th>Average Price Per Square Foot</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lancaster</td>
<td>$94.23</td>
</tr>
<tr>
<td>Palmdale</td>
<td>$101.72</td>
</tr>
<tr>
<td>Santa Clarita</td>
<td>$218.92</td>
</tr>
<tr>
<td>Valencia</td>
<td>$240.33</td>
</tr>
</tbody>
</table>

**AVERAGE SALES PRICE-2013**

<table>
<thead>
<tr>
<th>Region</th>
<th>Average Sales Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lancaster</td>
<td>$166,712</td>
</tr>
<tr>
<td>Palmdale</td>
<td>$193,423</td>
</tr>
<tr>
<td>Santa Clarita</td>
<td>$384,854</td>
</tr>
<tr>
<td>Valencia</td>
<td>$464,542</td>
</tr>
</tbody>
</table>

**OUR WORKFORCE** does not have to “drive ’till they qualify” thanks to diversity of housing options and affordability available here!
**Antelope Valley Home Sales 2013 vs 2012**

<table>
<thead>
<tr>
<th>AREA</th>
<th>2012</th>
<th>2013</th>
<th>% Change</th>
<th>2012</th>
<th>2013</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cal City, Mojave</td>
<td>$37.98</td>
<td>$44.71</td>
<td>17.72%</td>
<td>$60,547</td>
<td>$67,776</td>
<td>11.94%</td>
</tr>
<tr>
<td>Ridgecrest</td>
<td>$85.67</td>
<td>$82.16</td>
<td>-4.10%</td>
<td>$147,115</td>
<td>$135,004</td>
<td>-8.23%</td>
</tr>
<tr>
<td>Rosamond Area</td>
<td>$72.83</td>
<td>$86.94</td>
<td>19.37%</td>
<td>$117,610</td>
<td>$141,340</td>
<td>20.18%</td>
</tr>
<tr>
<td>Tehachapi Area</td>
<td>$93.13</td>
<td>$107.73</td>
<td>15.68%</td>
<td>$169,898</td>
<td>$190,982</td>
<td>12.41%</td>
</tr>
<tr>
<td>Antelope Acres</td>
<td>$77.04</td>
<td>$94.33</td>
<td>22.44%</td>
<td>$161,549</td>
<td>$169,281</td>
<td>4.79%</td>
</tr>
<tr>
<td>Lake Los Angeles</td>
<td>$53.85</td>
<td>$68.05</td>
<td>26.37%</td>
<td>$73,346</td>
<td>$93,733</td>
<td>27.80%</td>
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<tr>
<td>East Lancaster</td>
<td>$68.04</td>
<td>$87.18</td>
<td>28.13%</td>
<td>$122,032</td>
<td>$141,675</td>
<td>16.10%</td>
</tr>
<tr>
<td>West Lancaster</td>
<td>$78.78</td>
<td>$87.39</td>
<td>10.93%</td>
<td>$153,870</td>
<td>$182,885</td>
<td>18.86%</td>
</tr>
<tr>
<td>West Palmdale</td>
<td>$89.35</td>
<td>$118.42</td>
<td>32.55%</td>
<td>$207,598</td>
<td>$256,989</td>
<td>23.79%</td>
</tr>
<tr>
<td>East Palmdale</td>
<td>$74.35</td>
<td>$96.18</td>
<td>29.36%</td>
<td>$131,195</td>
<td>$152,162</td>
<td>15.87%</td>
</tr>
<tr>
<td>Littlerock</td>
<td>$76.64</td>
<td>$92.46</td>
<td>20.64%</td>
<td>$117,717</td>
<td>$128,940</td>
<td>10.04%</td>
</tr>
<tr>
<td>Leona Valley</td>
<td>$117.46</td>
<td>$145.99</td>
<td>24.29%</td>
<td>$196,294</td>
<td>$225,925</td>
<td>15.10%</td>
</tr>
<tr>
<td><strong>ALL AREAS</strong></td>
<td><strong>$77.09</strong></td>
<td><strong>$92.63</strong></td>
<td><strong>20.15%</strong></td>
<td><strong>$138,196</strong></td>
<td><strong>$157,224</strong></td>
<td><strong>13.77%</strong></td>
</tr>
</tbody>
</table>

**Average Sales Price 2009 - 2013**

<table>
<thead>
<tr>
<th>Year</th>
<th>Cal City, Mojave</th>
<th>Ridgecrest</th>
<th>Rosamond</th>
<th>Tehachapi</th>
<th>Antelope Acres</th>
<th>Lake LA</th>
<th>E. Lancaster</th>
<th>W. Lancaster</th>
<th>W. Palmdale</th>
<th>E. Palmdale</th>
<th>Littlerock</th>
<th>Leona Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$69,342</td>
<td>$153,986</td>
<td>$121,238</td>
<td>$205,274</td>
<td>$186,552</td>
<td>$65,470</td>
<td>$108,225</td>
<td>$147,469</td>
<td>$211,092</td>
<td>$123,274</td>
<td>$116,084</td>
<td>$198,710</td>
</tr>
<tr>
<td>2010</td>
<td>$61,900</td>
<td>$166,204</td>
<td>$123,306</td>
<td>$173,019</td>
<td>$170,216</td>
<td>$70,400</td>
<td>$118,146</td>
<td>$155,157</td>
<td>$211,462</td>
<td>$135,124</td>
<td>$118,336</td>
<td>$193,922</td>
</tr>
<tr>
<td>2011</td>
<td>$64,157</td>
<td>$151,195</td>
<td>$112,204</td>
<td>$156,830</td>
<td>$181,877</td>
<td>$67,619</td>
<td>$115,215</td>
<td>$154,929</td>
<td>$201,997</td>
<td>$130,891</td>
<td>$111,109</td>
<td>$178,468</td>
</tr>
<tr>
<td>2012</td>
<td>$60,547</td>
<td>$147,115</td>
<td>$117,610</td>
<td>$169,898</td>
<td>$161,549</td>
<td>$73,346</td>
<td>$122,032</td>
<td>$153,870</td>
<td>$207,598</td>
<td>$131,318</td>
<td>$117,171</td>
<td>$196,294</td>
</tr>
<tr>
<td>2013</td>
<td>$67,776</td>
<td>$135,004</td>
<td>$141,340</td>
<td>$190,982</td>
<td>$169,281</td>
<td>$93,733</td>
<td>$141,675</td>
<td>$182,885</td>
<td>$256,989</td>
<td>$152,162</td>
<td>$128,940</td>
<td>$225,925</td>
</tr>
</tbody>
</table>

Source: First American Real Estate Solutions.
New home sales activity declined by 113 units or 44% compared to 2012 but the average selling price increased by 10%!

<table>
<thead>
<tr>
<th>AREA</th>
<th>2012</th>
<th>2013</th>
<th>% CHANGE</th>
<th>2012</th>
<th>2013</th>
<th>% CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Lancaster</td>
<td>101</td>
<td>99</td>
<td>-2%</td>
<td>$248,020</td>
<td>$264,461</td>
<td>7%</td>
</tr>
<tr>
<td>West Lancaster</td>
<td>65</td>
<td>10</td>
<td>-85%</td>
<td>$249,531</td>
<td>$290,864</td>
<td>17%</td>
</tr>
<tr>
<td>West Palmdale</td>
<td>0</td>
<td>0</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>East Palmdale</td>
<td>90</td>
<td>34</td>
<td>-62%</td>
<td>$217,372</td>
<td>$227,900</td>
<td>5%</td>
</tr>
<tr>
<td>Total</td>
<td>256</td>
<td>143</td>
<td>-44%</td>
<td>$238,308</td>
<td>$261,075</td>
<td>10%</td>
</tr>
</tbody>
</table>

New home sales activity declined by 113 units or 44% compared to 2012 but the average selling price increased by 10%!
Health care services in the Antelope Valley are provided by a network of hospitals, major physicians groups, freestanding surgical facilities, long-term care hospitals, home care, public health agencies, public and private paramedic services and local ambulance services.

THE MAJOR HOSPITAL INSTITUTIONS ARE AS FOLLOWS:

City of Hope

New to the Antelope Valley and proudly opened in November 2013, this state-of-the-art facility provides the most innovative cancer diagnostic and treatment options available today, including clinical trials. City of Hope | Antelope Valley offers immediate access for local patients to City of Hope’s world-class comprehensive cancer care services for the treatment of prostate, breast, lung, colon, esophageal, pancreatic, stomach and pediatric cancers.

Recognized as one of the premier hospitals for cancer in the country, City of Hope, in partnership with Antelope Valley Hospital, brings unsurpassed cancer care to Antelope Valley, collaborating with local physicians to develop comprehensive care plans individualized for each patient and providing the best of academic and community medicine.

Call 877/828-3627 for more information or visit www.cityofhope.org/antelope-valley.

Antelope Valley Hospital (AVH) is a full-service hospital with 420 licensed beds and is owned and operated by the Antelope Valley Health Care District; a public, non-profit agency.

Services: Critical Care, Neonatal Intensive Care, Definitive Observation, Emergency Department, Medical Surgical, Obstetrics, Pediatrics, Surgery including Open Heart, Cardiac Catheterization Laboratory, Home Health, Physical Therapy, Occupational Therapy, Laboratory, Radiology, CT Scan, MRI, Nuclear Medicine and Outpatient clinics.

Antelope Valley Hospital was proud to partner with the City of Hope to bring world-renowned cancer care to the Antelope Valley. "City of Hope – Antelope Valley" opened on our campus in November 2013.

Call 661/949-5000 for information or visit www.avhospital.org.

Palmdale Regional Medical Center

Palmdale Regional Medical Center is an exceptional acute-care hospital and medical center that serves the Antelope Valley and surrounding areas. We are a thriving community hospital, proud to offer the “high-tech” advantages of a big-city hospital and the personalized care of a hometown provider.

• The Medical Center promises an experience rich with patient, physician and payor satisfaction.

• Reinforces that much is available and possible at the Medical Center; for patients, physicians, and insurance companies.

• Underlines—without shifting the perception of the hospital’s familiar identity—the fact that in 2014, compassionate quality service are the hallmark for the Antelope Valley.

Universal Health Services operates a spectacular new 320,000 square foot hospital called Palmdale Regional Medical Center. Universal Health Services’ new hospital opened in December 2010 with 121 licensed acute care beds and currently has 157 licensed beds available. At full build-out, the hospital will provide 239 licensed beds.

Palmdale Regional provides inpatient and outpatient surgery, cardiac services featuring a certified STEMI Receiving Center, an electrophysiology lab, a 35-bed/24-hour emergency department, a teleneurology program and neurosurgery, bariatrics, orthopedics, spine, and musculoskeletal services, 2 CT scans, MRI, nuclear medicine and GI lab, and an on-site lab for inpatient and outpatient services. Palmdale Regional also provides two off campus programs — The Center for Wound Care and Hyperbaric Medicine which provides treatment for people with chronic non-healing wounds and the Rehabilitation and Orthopedic Institute providing comprehensive rehabilitative services.

Palmdale Regional’s hospital Vision states — “In partnership with the medical staff and community, Palmdale Regional Medical Center will be recognized as the leading provider of innovative healthcare in the region.” The Mission of the hospital — “Committed to providing high quality healthcare in a compassionate and efficient manner.”

For more information visit www.PalmdaleRegional.com.

Kaiser Permanente

• Medical Offices and Urgent Care Services
  43112 N. 15th Street West, Lancaster

• Medical Offices (Behavioral Health and Nephrology)
  44444 20th St. West, Lancaster

• Medical Offices (Obstetrics and Gynecology)
  44105 15th St. West, Fourth Floor, Lancaster

• Medical Offices
  4502 E. Avenue S, Palmdale

• NEW! Medical Offices—Opening 2014
  615 W. Avenue L, Lancaster

Kaiser Permanente—one of America’s leading health care providers and not-for-profit health plans — has been helping people get and stay healthy in the Antelope Valley since 1968. With more than 120 physicians and 800 employees, Kaiser Permanente provides high quality care to patients at four convenient locations in Lancaster and Palmdale with an additional location opening this year.

Primary care services — pediatrics, internal medicine, and family medicine — are available in Lancaster and Palmdale. Each location houses diagnostic imaging, pharmacy, and laboratory with extended hours to accommodate patients’ busy schedules.

In Lancaster, the following specialty services are offered: Addiction Medicine, Allergy, Audiology, Behavioral Health, Cardiology, Continuing Care, Dermatology, Endocrinology, Gastroenterology, General Surgery, Geriatrics, Head and Neck Surgery, Hematology/Oncology, Infectious Diseases, Nephrology, Neurology, Occupational Health, Occupational Therapy, Ophthalmology, Optometry, Orthopedics, Pain Management, Physical Medicine, Physical Therapy, Podiatry, Psychiatry, Pulmonology, Respiratory Therapy, Rheumatology, Urgent Care, and Urology.

Celebrating ten years of service in 2013, the Palmdale Medical Offices offer preventive services to both patients and community members through its health education center. The center features classes in weight management, prenatal care, and diabetes management; a literature and video room; a health store; three family education rooms; and four conference rooms.

Construction is underway for a 136,000-square-foot medical office building in Lancaster. This state-of-the-art building will house 16 specialty departments including Cardiology, Gastroenterology, General...
Surgery, Head and Neck Surgery, Infectious Disease, Nephrology, Neurology, Oncology/Hematology, Ophthalmology, Orthopedics, Pain Management, Podiatry, Physical Medicine, Pulmonology, Rheumatology, and Urology. The building will incorporate sustainable energy design concepts and will be platinum LEED certified.

Kaiser Permanente leads the industry with a fully-functional electronic medical record system. Patient records — including lab results, prescriptions, and digital imaging — are available at the caregiver’s fingertips at all Kaiser Permanente facilities nationwide via KP HealthConnect®. This system provides our physicians and health care teams with instant access to patient records, which increases accurate patient diagnosis, patient safety, and convenience.

For more information visit www.kp.org/thrive.

High Desert Medical Group (HDMG), Heritage Health Care, HDMG-Acton and California Desert Medical Group (IPA)

High Desert Medical Group, (HDMG), is an affiliate of Heritage Provider Network—a recognized innovative leader in healthcare delivery networks in California for more than 30 years. Since our formation in 1982, HDMG has mirrored the reputation of our parent company by being at the forefront in providing residents of the Antelope Valley with the highest quality health care possible. With our newly relocated Heritage Health Care facility in East Palmdale, our full service HDMG-Acton clinic in Acton/Agua Dulce, and now a brand new state-of-the-art Senior Wellness Center located near our main facility in Lancaster, HDMG continues to offer a fresh perspective and sound solutions to health care challenges.

For more information call 661/945-5984 or visit www.HDMG.net.

Heritage Health Care is located at 38209 47th St. E. Ste. C in East Palmdale. Heritage Health Care serves the health care needs of residents in East Palmdale and surrounding areas. HDMG — Heritage relocated to this new facility in 2010, to be easily accessible and conveniently located in one of the new major shopping outlets on Palmdale’s eastside.

This facility offers services focusing on Internal Medicine and Family Medicine. Patients of Heritage Health Care may utilize the full range of services, programs, and specialists at the main facility in Lancaster including a 24-Hour Urgent Care Center.

HDMG-Acton is located at 3720 W. Sierra Hwy. Ste. F. This facility offers services focused on Family Practice and Endocrinology. In addition, our Acton facility provides immunizations, school and sports physicals. This facility offers services focusing on Internal Medicine and Family Medicine. Patients of HDMG-Acton may utilize the full range of services, programs, and specialists at the main facility in Lancaster including a 24-Hour Urgent Care Center.

HDMG - California City: High Desert Medical Group is pleased to offer medical services to residents in California City through the private office of T. Srijaerajah, M.D. Dr. Sri (as he is commonly known), is board certified in Internal Medicine. He accepts patients of all ages for Internal and Family Medicine. Dr. Sri’s staff is proficient in both English and Spanish. Dr. Sri offers onsite lab services. 760/373-4809.

HDMG Senior Wellness Center is located at 43779 N. 15th St. W. in Lancaster. This facility is designed to provide the best in wellness programs and services free of charge and exclusively for Medicare beneficiaries. The center offers monthly activities including exercise classes, arts and crafts, Wii bowling and Tai Chi. To download the monthly activities calendar visit us at www.hdmg.net. 661/951-3050.

HDMG-Occupational Medicine Center: To help accommodate the employers of the Antelope Valley and surrounding areas, we offer an Occupational Medicine Center staffed with a Board Certified Occupational Medicine physician and highly trained staff.

The goal of our Occupational Medicine Center is to provide comprehensive and proactive medical services to injured employees. Dr. Nathaniel Bautista, the Medical Director, is committed to returning injured employees to their job in the safest, most cost-effective means possible through light-duty work assignments and aggressive back to work programs. After regular business hours, our 24 hour Urgent Care Center is available year-round.

Sierra Medical Group: Sierra Medical Group (SMG) is a physician network with 15 primary care physicians in Lancaster and Palmdale. SMG

contracts with community-based primary care and specialists to provide services to its patients.

For more information, call 855/291-0100 or visit www.sierramedicalgroup.com.

High Desert Health System Multiservice Ambulatory Care Center (MACC) nearing completion: Los Angeles County is constructing a new 142,000 square-foot facility on a 15-acre site which will house the High Desert Health System MACC. The new campus will be located at 335 East Avenue I in Lancaster, and will replace the present MACC which opened in 1962. Unlike the present site, the new MACC will house all clinical services within a single building to be more convenient for patients.

The complex will consist of a new ambulatory care facility to house a large ambulatory surgical center, adult and pediatric primary care clinics, urgent care clinic, a women’s clinic, medical and surgical sub-specialty clinics, and ancillary diagnostic and treatment services. A one-story facility will house administrative and support services. Both facilities will minimize heat gain and optimize glare-free natural lighting of occupied spaces. The project includes photovoltaic panels and wind turbines to generate power, and once complete will be seeking LEED Gold certification.

“THIS NEW MACC WILL BE A MUCH MORE ACCESSIBLE BUILDING, WITH MUCH MORE OF THE KIND OF TECHNOLOGY AND SPECIALTY CARE THAT WE WANT TO BE ABLE TO DELIVER.”

— Dr. Mitchell Katz, Director of THE County Department of Health Services.
Water plays a key role in the ability for any region to thrive; and to do so in good health and well-being. For the residents of the greater Antelope Valley, water has the ability to link together the communities that all have a common need. Each of us relies on this most important resource for drinking, for bathing, for household activities, and for outdoors. All business endeavors require water, whether it is commercial, industrial, agricultural, or recreational. An awareness that every resident within the greater Antelope Valley region has an impact on the ability of others to use water is important.

The (adjudication) court proceedings that center on the right for individuals and water providers to pump local groundwater within the greater Antelope Valley have entered into their 15th year. In the challenges that have faced this process, local residents have become even more aware of the need to respect and conserve water. There are currently no restrictions on groundwater pumping, but with an adjudicated groundwater basin, the ability to use this source of water may be greatly affected.

Unquestionably, 2014 has become a historical year for those who strive to supply water to the communities of the greater Antelope Valley. In the past, the Region began to anticipate the challenges of future dry years and sought out a proactive approach to a solution. Issues with water supply were addressed head-on in 2007 with the development of the Antelope Valley Integrated Regional Water Management (IRWM) Group and the IRWM Plan. Participating leaders, agencies, and water interest in the greater Antelope Valley recognized the need for regional cooperation and planning. The IRWM Program is a collaborative effort to manage all aspects of water resources, and the Antelope Valley Plan has become an essential part of an efficient and effective water management strategy for the region.

With this IRWM Plan comes the support and potential funding for the implementation of local water projects that tackle the adversities that come during dry or drought years, when the amount of demand from the public overcomes the available supply. Projects that directly seek to solve this mismatch include efforts in water conservation, the use of recycled water, storm water capture and reuse, and water banking (or groundwater recharge).

In 2013, the region came together again to update the IRWM Plan. New water projects were presented with a continued effort to manage all of the aspects related to the water resources of the region. Continued development within the greater Antelope Valley depends heavily on meeting the objectives presented in the IRWM Plan to balance the growing demand for development while preserving other opportunities and resources for the region’s existing residents.

WATER PROVIDERS IN THE GREATER ANTELOPE VALLEY*

Antelope Valley-East Kern Water Agency
Avenue J Mutual Water Co.
Averydale Mutual Water Co.
Bader Mutual Water Co.
California Water Service Co.
Colorado Mutual Water Co.
Deep Well Water Co.
El Dorado Mutual Water Co.
Evergreen Mutual Water Co.
Fortieth Street Mutual Water Co.
Golden Valley Municipal Water District (Gorman)
Great Western Water Service
Green Grove Mutual Water Co., Inc.
Kebb Company
Land Projects Mutual Water Co.
Lawndale Mutual Water Co.
Littleock Creek Irrigation District
Los Angeles County Waterworks District 37 (Acton)
Los Angeles County Waterworks District 40
Olsen A. Berto Mutual Water Co.
Palm Ranch Irrigation District
Palmdale Water District
Plute Mutual Water Co.
Quartz Hill Water District
Reedsdale Mutual Water Co.
Rosamond Community Facilities District
Shadow Acres Mutual Water Co.
Sundale Mutual Water Co.
Sunnyside Farms Mutual Water Co.
Tierra Bonita Mutual Water Co.
Westside Park Mutual Water Co.
White Fence Farms Mutual Water Co.
White Fence Farms Mutual Water Co. #3

FOR MORE INFORMATION:
www.acwca.com
www.avek.org
www.palmdalewater.org
www.smartgardening.com
www.water.ca.gov/irwm

A BREATH OF FRESH AIR

“The Antelope Valley … it’s a Breath of Fresh Air” is more than just the Antelope Valley Air Quality Management District’s motto … it’s one of the top reasons why residents and businesses looking for a business-friendly community with some of the cleanest air anywhere in Southern California choose to call the Valley their home.

Antelope Valley residents can breathe even easier knowing that the region’s legendary air quality has improved by 43% in the last decade. In 2012 only 39 days exceeded the Federal 8-hour 0.075 parts per million ozone standard, as compared to 2012, when 69 exceedances were logged at the Lancaster air monitoring station. In sharp contrast, 111 days exceeded the federal health standards in the Los Angeles basin in 2012.

The AVAQMD is committed to protecting the air breathed by almost half a million residents living within its boundaries while supporting strong and sustainable economic growth. This is accomplished through a comprehensive and common-sense program of planning, regulation, compliance assistance, enforcement, monitoring, and public education.

Based on its cleaner air quality, the AVAQMD is able to offer businesses located within its boundaries more operational flexibility and significantly lower fees that the South Coast AQMD and many other California air districts. Moreover, the AVAQMD’s historical positive working relationship with regulated industry and the community insures the formation of clean air partnerships which further benefit the Antelope Valley’s environment.

To learn more about the Antelope Valley’s air quality, or to register for EnviroFlash, the AVAQMD’s automated air quality notification system, visit “http://www.avaqmd.ca.gov” www.avaqmd.ca.gov.
ENTERTAINMENT & FACILITIES

Public Libraries
12 Public Libraries
Kern County Libraries:
   www.kerncountylibrary.org
Los Angeles County Libraries
   www.colapublib.org
Palmdale Main Library
   www.cityofpalmdale.org/library

Community Theatres
Lancaster Performing Arts Center
   780 seats   661/723-5950 • www.LPAC.org
Palmdale Playhouse
   330 seats   661/267-5685
Community Light Opera & Theater
   www.Ridgecrest-arts.org

Major Recreational Facilities
Six Golf courses
Best of the West Softball Complex
Big Eight Softball Complex, Lancaster
Devil’s Punchbowl
DryTown Water Park, Palmdale
Exotic Feline Conservation Center
Lancaster Soccer Center
Mulligans Sports Center, Palmdale
Palmdale Amphitheater
Pelona Vista Park, Palmdale
Willow Spring Race Track

Shopping/Dining
www.av-mall.com
www.destinationlancasterca.org
www.mainstreettehachapi.org

Professional Sports
Lancaster JetHawks
   (Houston Astros affiliate)
   661/726-5400 • www.jethawks.com
MotoCross - At the AV Fairgrounds
   661/723-0773 • AVMotoplex.com

Select Community Events
Farmer’s Market on The BLVD (Year Round)
Almond Blossom Festival (March)
Desert Tortoise Days (April)
Kern County Airshow (April)
Lancaster Poppy Festival (April)
Wildflower Festival (April)
Showdown Rodeo/PRCA Rodeo (June)
Thursday Night on the Square (Summer)
City of Palmdale Starlight Concert Series
   (Summer)
Antelope Valley Fair (August)
Tehachapi Mountain Festival (August)
Celebrate America (September)
Desert Empire Fair (September)
Aerospace Walk of Honor (September)
Labor Day Balloon Festival (September)
California City Heritage Days (September)
California City Renaissance Festival
   (October)
Streets of Lancaster (October)
Bark in the Park (October)
Edwards Air Show (October)
Mojave Gold Rush Days (October)
Adult Fishing Derby (November)
Rock Art Festival (Nov)
A Magical BLVD Christmas (December)
Lancaster Holiday Parade (December)
Palmdale Holiday Parade (December)
Metrolink Holiday Train (December)

Museums (partial)
Antelope Valley Indian Museum
Blackbird Air Park Museum
Edwards Air Force Flight Test Museum
Kids Time Children’s Museum of Antelope Valley
Lancaster Museum/Art Gallery
Maturango Museum
MOAH
Tehachapi Railroad Museum
US Naval Museum of Armament & Technology
Western Hotel Museum

Movie Theatres
Over 60 screens regionally
   • IMAX screen
   • BLVD Cinema

State Parks
11 State Parks • www.parks.ca.gov

QUALITY OF LIFE ENHANCED
BY QUALITY OF RECREATION, ARTS & FUN!
GREATER ANTELOPE VALLEY ECONOMIC ALLIANCE MEMBERS

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Valley Realty  
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Chuck Hoey  
Charles Hoey and Associates  
Vice-Chair
Tom Barnes  
Antelope Valley East Kern Water Agency  
Vice-Chair
June Burcham  
Kaiser Permanente  
Treasurer
Laurel Shockley  
Southern California Edison  
Secretary
George B. Atkinson  
Atkinson and Associates  
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Directors
Tom Weil  
City of California City
Vern Lawson  
City of Lancaster
Dave Walter  
City of Palmdale
Gary Parsons  
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